Your growth is our business. On the road to a bright future in Erie County.

Erie County Business Assistance Directory



Welcome to the Erie County Business Assistance Directory

I am pleased to share with you our Business Assistance Directory, which lists the many resources available to help your business grow and prosper in Erie County. This Directory can be a valuable asset toward understanding the services provided by Erie County government and our partner agencies.

Your growth is our business.

Our vision is that Erie County will be a world-class community where people want to live, businesses want to locate and tourists want to visit.

We are fortunate to have aggressive federal, state and local economic development resource partners whose relevant programs can assist your business. There are many diversified products and services available to help Western New York businesses remain competitive and profitable. These range from financing to workforce training, to green energy and market development assistance, to start-up business planning and strategic operations analysis.

On the road to a bright future in Erie County.

To find out more about the specific programs that will help your business grow and prosper, contact the Erie County Industrial Development Agency at 716.856.6525 or visit growth.ecidany.com. We look forward to answering your questions and discussing your individual needs. Sincerely,

CHRIS COLLINS Erie County Executive

Programs ECIDA can help you implement include:

Workforce Training Programs

- Skills Upgrades
- Shared Work Programs
- Current Job Postings
- Professional Skills Certification

Low-cost Financing

- Working Capital
- Equipment Purchases
- Real Estate Acquisition
- Venture Capital Financing

Investment Incentives

- Property Tax Abatement
- Sales Tax Abatement

Federal and State Economic Development Assistance

- Small Business Administration Loan Programs
- Empire Zone
- Brownfield Assistance
- Government Procurement Assistance

Energy Assistance

- Low-cost Power
- Energy Efficiency Programs
- Green Technology
- Renewable Energy Programs

International Programs

- Market Development
- Export Financing
- Export Credit Issuance
- International Trade Shows
- Export Market Assistance
- International Market Research

Small Business Assistance

- Business Plans
- Mentoring Program/ Entrepreneurial Leadership
- Micro Loans

Business Efficiency Programs

- Lean Manufacturing
- Six Sigma Training
- Manufacturing Process Layout



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VISION STATEMENT:

Erie County will be a world-class community where people want to live, businesses want to locate and tourists want to visit.

MISSION STATEMENT:

Erie County provides a broad range of services utilizing best practices assuring that taxpayers receive value and the community achieves our long-term vision.

Disclaimer: The descriptions used in the Directory were abstracted and modified from brochures and/or publications in order to keep the Directory from becoming a giant publication. The descriptions are only intended to give the user a flavor of what each organization can offer. It is strongly suggested that a user contact an organization directly to get more detailed information. We have made every effort to be as accurate as possible but cannot guarantee complete accuracy. Erie County assumes no liability for the accuracy of the information provided or for the omission of information not provided. Readers are invited to note any corrections or suggested additions by emailing brennane@erie.gov. OCTOBER 20, 2010

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Ross, William | 716-439-7000 | Niagara County Government | P. 46 Ross-Jones, Marvel | 716-691-0012 | Bryant & Stratton Bus. Inst. | P. 26 Rudnick, Andrew J.|716-852-7100 | Bflo. Niag. Partnership| P. 11, 23

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Sanderson, Melinda Rath | 716-888-8280 | Canisius WBC | P. 12 **Santiago**, Joyce | 716-692-5120 | Tonawanda Chamber | P. 24 Schimminger, Robin | 716-873-2540 | NYS Assemblymember-140 | P. 35 Schmand, Michael T. | 716-856-3150 | Buffalo Place, Inc. | P. 11 **Schroeder**, Mark | 716-826-0152 | NYS Assemblymember-145 | P. 36 Schumer, Charles E. | 716-846-4111 | U.S. Senator | P. 37 Sciortino, Franklin | 716-551-4301 | U.S. SBA | P. 19 Searles, John R. | 716-938-2577 | Cattaraugus Co. Gov. | P. 46 Sedita, Frank A. | 716-858-2424 | EC-District Attorney | P. 6 Seipel, Linda | 585-937-6313 | Nat. Tooling & Machining Assoc. | P. 16 Sentz, Gerard J. | 716-858-8306 | EC-Public Works | P. 8 Shenk, David J. | 716-941-6113 | Town of Boston | P. 31 Sheehan, Melissa | 716-674-4900 | West Seneca Chamber | P. 24 **Simpson**, Dr. John B. | 716-645-2000 | University at Buffalo | P. 25 **Sizemore, Susan V.** | 716-858-6215 | EC-Disabled P.8 Skibitsky, Gregory W. | 716-858-6578 | EC-Emergency Services | P. 6 **Slaughter**, Louise M. | 716-853-5813 | U.S. Representative-28 | P. 38 **Slenker**, John | 716-851-2742 | NYS Department of Labor | P. 16 Smith, Debra | 716-897-1560 | Village of Sloan | P. 30 Smith, Graham | 716-842-1330 | Buffalo Niagara Enterprise | P. 11 Smith, Ron | 716-937-6969 | Town of Alden | P. 31 Smith, Sandra | 716-537-9443 | Town of Holland | P. 32 Snyder, Abby M.| 716-851-7200 | NYS DEC | P. 16 Sobaszek, Michael J. | 716-823-8841 | Lack. Area Chamber | P. 21 **Stachowski**, William T. | 716-826-3344 | NYS Senator - 58 | P. 34

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Stern, Amelia | 518-486-3292 | GORR | P. 13 Stribing, Jeffrey | 716-601-1098 | V. of Lanc. Community Dev. | P. 21 Sullivan, John F. | 716-858-6291 | EC-STOP DWI | P.9 **Summers**, Becky Jo | 716-532-4887 | Town of Collins | P. 31 Swanekamp, Kenneth J. | 716-858-8390 | EC-Env. & Plg. | P. 7 **Szewczyk**, Lori A. | 716-549-3915 | Evans Community Dev. | P. 13 Szymanski, Leonard | 716-897-1560 | Village of Sloan | P.30

Taylor, Alan E. | 716-847-3238 | NYS Dept. of Transportation | P. 16 Taylor, Jr., Dr. Henry Louis | 716-829-2133 | OUI | P.17 Taylor, Michael A.| 716-626-3423 | NY Bus. Dev. Corp. | P. 16 Terrell, Linda | 716-871-4120 | UNYRMPC | P. 20 Thompson, Antoine M. | 716-854-8705 | NYS Senator-60 | P. 34 Torrance, Sue | 716-532-2834 | Gowanda Area Chamber | P. 24 Trask, Judy | 716-549-0890 | Village of Farnham | P. 30 Tredo, Jeff | 716-884-9120 | Bryant & Stratton Business Inst. | P. 26 Tyler, Kelly A. | 716-842-1522, x3005 | NYSERDA | P. 17

Ulbrich, Tom | 716-885-5715 | UB Center for Entrepreneurial | P. 16

Vacco, Kelly M. | 716-849-8444 | ECWA | P.13 Venditti, Rickey A. | 716-652-0589 | Town of Wales | P. 33 Vito, Peter M. | 716-858-6365 | EC-Central Police | P.6 Volker, Dale M. | 716-656-8544 | NYS Senator - 59 | P. 34 w

Walter, Raymond W. |716-631-7650|EC- Legislator-4 | P. 27 Walters, Steven J. | 716-649-6111 | Town of Hamburg | P.32 Walton, E.J. | 716-851-5035 | CFO BERC | P. 10 Wangelin, Alice M. | 716-941-5012 | Town of Colden | P. 31 Ward, Brenda | 716-858-8320 | EC-Senior Services | P.9 Ward, Dennis E. | 716-858-7787 | Board of Elections | P.6 Weber, Steven | 716-937-6177 | Alden Chamber | P. 23 Weinstein, Dr. Barry A. | 716-631-7032 | Town of Amherst |

Wheaton, Kristin Klein | 716-858-2200 | EC-Attorney | P. 8 Whyte, Maria R. | 716-874-3257 | EC-Legislator - 6 | P. 27 Wiktor, Corey R. | 716-699-2005| Cattaraugus County IDA | P. 46 Wilson, John | 716-662-9327 | Village of Orchard Park | P.30 Witkowski, Donald P. | 716-649-0200 | Village of Hamburg | P. 30

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ERIE COUNTY GOVERNMENT

▲ **Quick Reference Guide**

QUICK REFERENCE GUIDE

The following information provides a very brief summary of County Departments and Divisions.

County Executive

Hon. Chris Collins 716-858-8500

Jeffrey H. Hart, Deputy County Executive 716-858-8500

Chris Grant, Chief of Staff 716-858-8500

The County Executive (CE) is the elected chief executive officer and administrative head of Erie County government. The CE develops financial and administrative policies, proposes legislation to the Erie County Legislature, appoints department heads, and coordinates the management of all County departments. The County Executive also appoints members of governing boards, advisory boards, and task forces. The County Executive represents Erie County to local, state, and federal governments and at public events. These responsibilities are fulfilled by a Deputy County Executive, a Chief of Staff (both listed above), and executive staff, pursuant to the laws of the State of New York, the Erie County Charter, and the Administrative Code.

Board of Elections

Ralph M. Mohr, Commissioner 716-858-7786 Dennis E. Ward, Commissioner 716-858-7787

The Erie County Board of Elections office is dedicated to providing the information, education, and technology needed for fair elections and for the public to become effective and empowered voters.

Budget & Management, Division of

Greg Gach, Director

716-858-8327

The Division of Budget and Management is responsible for the preparation of the tentative operating budget and the capital budget, the implementation and monitoring of adopted budget, and coordination of departmental communications with the County Legislature on all the budget matters requiring legislative approval.

Buffalo & Erie County Public Library

Bridget Quinn-Carey, Director

716-858-8900

The Buffalo & Erie County Public Library (B&ECPL) serves as a center of information, education, culture, and entertainment for the residents of Erie County.

Central Police Services, Department of

Peter M. Vito, Commissioner

716-858-6365

This Department provides centralized, Countywide basic supportive services to all law enforcement and criminal justice agencies in Erie County. Such services include police training, computerized records and information retrieval, forensic laboratory, communication services, and the Countywide 911 emergency telephone system.

Clerk, Erie County

Hon. Kathy Hochul Auto Bureau 716-858-8865 716-858-7450

The Erie County Clerk's Office is responsible for recording, filing and maintaining a central repository of legal documents and records. This includes property titles, land and real estate transactions, and transactions related to corporate filings, assumed names, and Supreme Court and County Court papers. The County Clerk's office also issues driving, hunting and fishing licenses as an agent for the State.

Comptroller, Erie County

Hon. Mark C. Poloncarz

716-858-8400

The independently elected Comptroller is the Chief Accounting and Reporting Officer, Chief Auditing Officer, and Chief Fiscal Officer for the County.

District Attorney, Erie County

Hon. Frank A. Sedita III

716-858-2424

Erie County's chief prosecutor is responsible for investigating crime, presenting evidence to the Grand Jury, and implementing the just prosecution of persons indicted for criminal offenses. The District Attorney tries felonies in Erie County and New York State Supreme Courts, as well as misdemeanors and noncriminal offenses in the City, Town, and Village Courts of Erie County.

Emergency Services, Department of

Gregory W. Skibitsky Commissioner

716-858-6578

This Department is responsible for providing comprehensive, centralized planning and coordination of emergency services in Erie County. It develops and maintains a comprehensive disaster plan to maximize the timeliness and effectiveness of response in the event of disaster or major emergency. It coordinates the implementation of the plan as required. It directs and coordinates mutual aid fire operations in the County and operates the Fire Academy which is responsible for training all fire fighters from the volunteer fire service.

Erie County is fortunate to have aggressive federal, state and local economic development resource partners with relevant programs to help your business grow and prosper in Erie County.

There are many diversified products and services available to help WNY businesses remain competitive and profitable. They range from financing to workforce training to green energy and market development assistance to start-up business planning and strategic operations analysis for ongoing operations.

The Erie County Industrial Development Agency (ECIDA) is your first call for business assistance to make things happen. The ECIDA is committed to responsiveness and service, with a resolve to close deals and complete projects quickly.

Environment and Planning, Department of

Kathy Konst, Commissioner

716-858-8390

The Department of Environment and Planning strives to improve the quality of life of Erie County residents by working to promote economic growth, ensure environmental quality, provide recreational amenities, support social infrastructure, attract and retain growing businesses, and by planning a community where people want to live, work, and prosper. This Department provides direct services and staff assistance for physical, community, and economic development planning and implementation to County government, local governments, residents, and businesses. Services are provided through the Divisions of Planning, Community Development, Environmental Compliance, Sewerage Management and the Office of Economic Development.

Planning and Environmental Compliance

Darren E. Kempner, CPA, MUP Dep. Com. of Planning and Environmental Compliance

Thomas J. Dearing, Community Planning Coordinator

Dale J. Morris, Director - GIS Telephone: 716-858-8390 Fax: 716-858-7248

Thomas R. Hersey, Coor. Pollution Prevention Program Paul B. Kranz, P.E., CSSGB, Associate Engineer

Telephone: 716-858-6370 Fax: 716-858-7713

The Planning unit provides local planning assistance to municipal governments and undertakes long-range planning in specific functional areas, including farmland, environmental features, waterfront, and land use. Other important activities include a project implementation program wherein specific recommendations contained in the long-range plan are carried out through capital construction, grant writing, and project reviews. Environmental Compliance is charged with protecting the environment and our natural resources through the implementation of a variety of environmental and energy-related initiatives focused on addressing the needs of Erie County municipalities, businesses, and citizens. These programs involve achieving and maintaining environmental standards; improving the efficiency of and minimizing the impacts of waste management and energy use practices; advising on proposed environmental statutes, rules, and regulations; protecting and enhancing our Great Lakes resources; and monitoring remediation.

Economic Development

Daniel D. Barry, Dep. Com. of Economic Development

Telephone: 716-858-6370 Fax: 716-858-7713

Kenneth J. Swanekamp, Dir. of Business Assistance Christopher S. Pawenski, Coor. Industrial Asst. Program

Telephone: 716-858-8390 Fax: 716-858-7248

Economic Development is responsible for developing strategic economic development plans and operational policies to promote the economic health of Erie County. It provides oversight and linkage with the principal economic development agencies in Erie County, including the Erie County Industrial Development Agency, and advances the business development and expansion needs of companies located in and new to Erie County. Erie County assists with the development of a robust business development program involving all economic development partners, which aggressively responds to the needs of existing businesses and works to capture new investment opportunities.

Sewerage Management

Michael J. Quinn, P.E., Dep. Com. for Sewerage Mgmt. James A. Carr, P.E., Asst. Dep. Com. for Sewerage Mgmt. Joseph L. Fiegl, P.E., Asst. Dep. Com. for Sewerage Mgmt.

Charles Katra, Asst. Dep. Com. for Sewerage Mgmt.

Telephone: 716-858-8383 Fax: 716-858-6257

Responsible for the planning, financing, design and construction, and subsequent operation and maintenance of the County-owned sewerage facilities. The Erie County sewerage system covers one-third (1/3) of developable land.

Equal Employment Opportunity, Div. of

William Lobbins, Director

716-858-7542

This Division is the ombudsman for minority and women business enterprises (M/WBE's). It assists and certifies minority and women business enterprises. The Division audits County contracts for goods, services, and construction to maintain participation goals for M/WBE's. Services are provided to facilitate M/WBE access to County contracts. A Job Bank is available to assist County departments and local businesses in recruiting protected class members for employment.

Erie County Medical Center

Jody Lomeo, Chief Executive Officer 716-898-3000 Dr. David Eubanks, Medical Director, 716-937-5690 Erie County Home

The Erie County Medical Center (ECMC) is located in Buffalo. It has 550 inpatient beds, 156 skilled nursing home beds, and more than 40 outpatient specialty care clinics throughout Western New York. ECMC is a regional center for trauma, burn, rehabilitation, and cardiac care and is also a major teaching facility for the University at Buffalo. ECMC Corporation also operates the Erie County Home, a skilled nursing facility with 586 beds located in Alden.

Health, Department of

Anthony J. Billittier IV, M.D., FACEP, Commissioner

716-858-7690

The Erie County Department of Health serves the communities and individuals within the County by providing an array of nationally recognized essential public health services.

Information and Support Services, Div. of

Cheryl Mekarski, Director 716-858-8696 Bridget Corcoran, Dir. of Purchasing 716-858-6315

The Division of Information and Support Services provides centralized support services for County departments. This Division is composed of three bureaus. The Bureau of Information and Support Services includes telecommunications, information system management and support, mail services, operation of a graphics center, and a copy and print center. Bureau of Purchase supports County departments as the central purchasing agent for supplies, materials, and services.

Labor Relations, Department of

Chris Putrino. Commissioner

716-858-8476

The Department of Labor Relations negotiates and administers collective bargaining agreements with the labor organizations representing the employees of the County of Erie. It is the mission to interact with public employee unions and other employees as the representative of Erie County government and the Erie County taxpayer.

Law, Department of

Kristin Klein Wheaton, Acting County Attorney

716-858-2200

Responsible for providing legal services to the County of Erie and is headed by the Erie County Attorney. Composed of three divisions: the Division of Law, the Division of Risk Retention, and the Division of Workers' Compensation.

Legislature, Erie County

92 Franklin Street | 4th Floor | Buffalo, NY 14202

Robert M. Graber, Clerk

The Erie County Legislature is composed of fifteen (15) elected legislators (see Pages 27-28) representing the residents of Erie County. Functions as the law making body of Erie County, pursuant to the laws of the State of New York and the duties defined in the Erie County Charter and Administrative Code. The Legislature operates through eight (8) standing committees which consider and examine the business of the Legislature and submit recommendations to the full body for final disposition. General administration of the Legislature is the responsibility of the Clerk of the Legislature and the central staff. Legislators are assisted by minority and majority staff.

Mental Health, Department of

Philip R. Endress, LCSW, ACSW, 716-858-8531 Commissioner

The Department of Mental Health oversees mental disability services for over 48,000 Erie County residents each month through contracts with 42 community based agencies, including the Erie County Medical Center and Erie County Departments of Senior Services, Social Services and Youth Services. The Department of Mental Health is administratively responsible for planning, directing, coordinating, and monitoring programs of prevention, treatment and rehabilitation involving mental health, mental retardation-developmental disabilities, and alcohol and substance abuse services

Parks, Recreation and Forestry, Dept. of

716-858-8355 James Hornung Sr., Commissioner

The Department of Parks, Recreation and Forestry is responsible for the development, operation, maintenance, design and construction of all county parks and recreation facilities. The facilities include 2 golf courses, botanical gardens, 11 county parks, 2 beaches, 3 Buffalo River Urban Parks, 3,500 acres of county forest land, and 5 county undeveloped parks.

Personnel, Department of

John W. Greenan, Commissioner Susan V. Sizemore, Director, Office for the Disabled

716-858-8484

716-858-6215

The Department of Personnel is responsible for implementing and maintaining programs and services that support and facilitate the recruiting, selection, hiring, development and retention of employees based upon merit and in accordance with Civil Service Law and Regulations. Also, administers, interprets and enforces Civil Service Law for the County and municipalities and coordinates administration of Civil Service exams and the certification of eligible lists.

Probation, Department of

Rachelle Cybulski, Director

716-858-8200

The mission of the Department of Probation is to provide community protection, reduce crime by lowering recidivism rates, to hold offenders accountable for their actions and to compensate and restore victims. The Department of Probation is also responsible for providing timely and accurate information to the various upper and lower criminal courts in Erie County and Family Court.

Public Advocacy, Department of

Sawrie Becker, Commissioner

716-858-8307

Public advocacy office for all residents of Erie County includes the division on the status of women and consumer protection. The Department of Public Advocacy provides professional and quality advocacy services to assure fair and equal treatment of all county residents without regard to race, sex, religion, age, disability, and national origin.

Public Works, Department of

Gerard J. Sentz, P.E., Commissioner 716-858-8300 The Department of Public Works is responsible for planning. designing, constructing, maintaining, and repairing the physical facilities of the County, including its roads, bridges, buildings and grounds. It performs the function of County Engineer, and directs the operations of the Highway Division County Road Fund, which is administered by the Deputy Commissioner of Highways. The Department is divided as follows: Commissioner's Office (responsible for oversight of the Department and capital improvements to buildings), Bureau of Fleet Services supports departments as a central equipment repair maintenance function, Division of Weights and Measures (tests, inspects and certifies the accuracy of all commercial weighting and measuring devices), the County Road Fund (responsible for the maintenance and construction of County roads, bridges and culverts) and the County Utilities Fund (responsible for the procurement and disaggregation of utilities

Real Estate & Space Utilization, Div. of

to County facilities).

Michelle Mazzone, Dir. of Real Estate 716-858-7555 Provides leadership and accountability in the sound delivery of county government real estate asset and management services. As entrusted by the public, the County will use its best efforts to meet its obligation to use public funds in the most efficient and effective manner by realizing cost savings and re-utilization of County space.

Real Property Tax Services, Dept. of

Joseph Maciejewski, CCD, Director 716-858-8320 The Department of Real Property Tax Services maintains the tax maps covering all municipalities within Erie County and provides updated maps to local assessors. The Department also prepares the County, Town, School and Village property tax bills and maximizes the collection of all current and delinquent real property taxes.

Senior Services, Department of

Brenda W. Ward, Commissioner

716-858-8320

The mission of the Department of Senior Services of Erie County is to provide leadership to promote the optimal well-being of older adults by empowering them to lead lives of independence, health, and dignity and to facilitate the development of comprehensive, coordinated and cost-effective services within the community to meet present and future needs of seniors and their caregivers.

Sheriff, Erie County

Hon. Timothy B. Howard 716-858-7608 Correctional Facility 716-858-5513 Jail Management 716-858-7300

The Erie County Sheriff serves as the County's elected chief law enforcement official and is responsible for the enforcement of federal and state civil and criminal laws and county, town and village ordinances. The Office of the Sheriff provides police and patrol services, investigates crimes, conducts crime prevention programs and performs public safety and emergency services designed to protect persons and property in Erie County. The Division of Jail Management operates out of two sites - Erie County Holding Center, located in Buffalo, and the Erie County Correctional Facility located in Alden.

Social Services, Department of

Carol Dankert, Commissioner

716-858-7511

The Department of Social Services is responsible for administering public welfare programs for eligible, needy families and individuals in Erie County. Programs include Public Assistance (Family Assistance).

STOP DWI, Erie County

John F. Sullivan, Project Director

716-858-6291

The Erie County STOP-DWI Program is a County Government Office, established under New York State Vehicle and Traffic Law, and charged with coordinating Erie County's alcohol traffic safety (drunk driving) efforts. The sole source of funding is fine revenue collected from convicted drunken drivers in Erie County Courts. There are no tax dollars used in STOP-DWI projects.

Veterans Service Agency

Marlene Roll, Director

716-858-6363

The Veterans Service Agency serves as an advocate for veterans. This Agency counsels and assists veterans and their dependents to ensure they receive all the benefits available to them under federal, state, and local laws.

MAGENCY DESCRIPTIONS

Amherst Industrial Development Agency (AIDA)

http://www.amherstida.com

4287 Main Street Amherst, NY 14226

James J. Allen, Executive Director

Laure A. Manuszewski, Director of Admin. Services

David Mingoia, Deputy Director

Telephone: 716-688-9000 Fax: 716-688-0205

E-mail: jallen@amherstida.com

laure@amherstida.com dmingoia@amherstida.com

Authorizes industrial revenue bonds for eligible industrial and commercial projects in the Town of Amherst.

Association of Erie County Governments (AECG)

9771 Partridge Road Colden, NY 14033

Marilyn Calhoun-Allen, Executive Director

Telephone: 716-941-3647

Networking group of local elected officials for Erie

County.

Buffalo & Fort Erie Public Bridge Authority

http://www.peacebridge.com

One Peace Bridge Plaza Buffalo, NY 14213

Ron Rienas, General Manager Telephone: 716-884-6744, Ext. 226

Fax: 716-884-2089 E-mail: rr@peacebridge.com

Serves as an integral link between the U.S. and Canada for the import/export of commercial goods and raw materials.

Buffalo Convention Center (BCC)

http://www.buffaloconvention.com

Office of Strategic Planning One Convention Center Plaza Buffalo, NY 14202

Paul Murphy, Facility Director Telephone: 716-855-5555

1-800-995-7570 716-855-3158

E-mail: info@buffaloconvention.com

Versatile site for conventions and trade shows. Offers 64,410 square feet of exhibit space.

Buffalo Economic Renaissance Corporation (BERC)

http://www.berc.org

Fax:

920 City Hall Buffalo, NY 14202

E. J. Walton, Chief Financial Officer

Eric Gadley, V.P. of Lending/Chief Lending Officer Geraldine Ford, Empire Zone Coordinator

Telephone: 716-842-6923
Fax: 716-842-6942
E-mail: ewalton@berc.org
egadley@berc.org
qford@berc.org

Coordinates multi-agency financial incentive packages. Designs and operates loan programs that invest in industrial and commercial projects in the City of Buffalo. Manages industrial incubator facilities in the City of Buffalo. Concentrates on small business lending and manages Buffalo's Empire Zones.

AGENCY DESCRIPTIONS A

Buffalo Niagara Convention and Visitors Bureau (CVB)

http://www.visitbuffaloniagara.com

617 Main Street, Suite 200 Buffalo, NY 14203

Dottie Gallagher-Cohen, President and CEO Michael Even, Vice President of Sales (Ext.276) Edward Healy, Vice President of Marketing (Ext.236) Leah Mueller, C.T.I.S., Director – Tourism (Ext.216)

Telephone: 716-852-0511
Fax: 716-842-1714
E-mail: info@buffalocvb.org

Contact for tourist-related material and for assistance in booking conventions. Annually publishes Buffalo and Erie County Visitors Guide. The Guide provides information on both local and regional attractions, architecture, events and festivals, sports and recreation, and local accommodations (includes maps of Downtown Buffalo and Erie County).

DID YOU KNOW?

BNE's web site is an asset for employers and site selectors.

The site hosts IAMBUFFALONIAGARAJOBS.com- a site that connects employers with available, productive people.

The site hosts an array of demographic information, and

BNE has teamed up with Empire State Development to host an online database system to market available sites and buildings in the Buffalo Niagara region.

Buffalo Niagara Enterprise (BNE)

http://www.buffaloniagara.org

665 Main Street, Suite 200 Buffalo, NY 14203

Thomas A. Kucharski, President & CEO David Griggs, Director of Business Development

Graham Smith, Director of Research

Telephone: 1-800-916-9073 or 716-842-1330

Fax: 716-842-1724

Email: info@buffaloniagara.org

The BNE is a private/public regional economic development marketing initiative. It provides business attraction and information services to businesses as a world-recognized place to expand and attract capital investment and quality jobs. A 24-hour turnaround is provided for inquiries regarding everything from site and workforce availability, to tax incentives and permitting processes, to cultural and quality of life issues.

Buffalo Niagara Partnership

http://www.thepartnership.org

665 Main Street, Suite 200 Buffalo, NY 14203

Andrew J. Rudnick, President & CEO

Telephone: 716-852-7100 Fax: 716-852-2761

This is the region's largest business organization with over 3,200 members. The Partnership is engaged in business advocacy, business development, and business services for the benefit of its members. It publishes the Buffalo Niagara Partnership's Membership Directory and Destination Buffalo Niagara.

Buffalo Place, Inc.

http://www.buffaloplace.com

671 Main Street Buffalo, NY 14203

Michael T. Schmand, Executive Director Peggy Beardsley, Associate Director

Telephone: 716-856-3150 Fax: 716-852-8490

E-mail: mschmand@buffaloplace.com

pbeardsley@buffaloplace.com

A not-for-profit organization dedicated to improving the economic health and quality of life in the downtown business district. Buffalo Place, Inc. actively promotes the downtown business district.

Buffalo Urban Development Corporation (BUDC)

http://budc.ecidany.com/

275 Oak Street, Suite 150 Buffalo, NY 14203

Peter M. Cammarata, President Telephone: 716-856-6525

BUDC serves to create a dynamic and responsive project development process and team, capable of meeting the special needs and challenges associated with urban and high impact project area development.

Buffalo World Trade Association

http://www.bwta.us/index.htm

P.O. Box 130 Lancaster, NY 14086 David Nojaim, President Telephone: 716-685-1781

A networking group formed to promote good will and trade between the Buffalo area and the rest of the world.

MAGENCY DESCRIPTIONS

Business Council of New York State, Inc.

http://www.bcnys.org

152 Washington Avenue Albany, NY 12210

Kenneth Adams, President &CEO

Telephone: 1-518-465-7511 1-800-358-1202

Fax: 1-518-465-4389

E-mail: kenneth.adams@bcnys.org

Private sector lobbying group for New York State businesses.

Canadian Consulate General

http://www.buffalo.gc.ca

HSBC Center, Suite 3000 Buffalo, NY 14203-2884

Marta Moszczenska, Consul General

Michael Flaherty, Consul and Senior Trade Comm.

Telephone: 716-858-9500 Fax: 716-852-4340

The consulate has offices that handle tourism, immigration, and public affairs. It facilitates trade from Canada into the United States.

Canisius College Center for Professional Development & Women's Business Center

http://www.canisius.edu/cpd | http://www.canisius.edu/wbc

Center for Professional Development

Canisius Amherst Conference Center 300 Corporate Parkway Amherst, NY 14226

Maureen Millane-Rusk, Assoc. Dean - Ext. Bus.

Programs

Telephone: 716-888-8490 Fax: 716-888-8495 E-mail: diatia@canisius.edu

Utilizes resources for company consultation, training, research, and educational needs necessary to train an

effective workforce.

Women's Business Center

Canisius College Demerly Hall 2365 Main Street Buffalo, NY 14214

Melinda Rath Sanderson, Executive Director

Telephone: 716-888-8280 Fax: 716-888-8284

Uses faculty, local entrepreneurs, and professional experts to enhance the growth of new and established businesses by offering programs, workshops, and

individual coaching.

Clarence Industrial Development Agency

One Town Place Clarence, NY 14031

David Hartzell, Chairman of CIDA

Telephone: 716-741-8930 Fax: 716-741-4715

Authorizes industrial revenue bonds for eligible industrial and commercial projects in the Town of Clarence.

Concord Industrial Development Agency

86 Franklin Street, P.O. Box 368 Springville, NY 14141

Gary Eppolito, Chairman
Paul R. Leon, CIDA Consultant
Telephone: 716-592-3321
Fax: 716-592-5030

E-mail: concord@buffnet.net

CIDA authorizes industrial revenue bonds for eligible industrial and commercial projects in the Town of Concord.

Eden Economic Development, Town of

2795 East Church Street Eden, NY 14057

Ed Krycia, Chairman, Economic Advisory Committee

Telephone: 716-992-3408 Fax: 716-992-4131

Provides assistance to existing and new businesses interested in locating in the Town of Eden.

Empire State Development Corporation (ESD)

http://www.empire.state.ny.us

95 Perry Street, Suite 500 Buffalo, NY 14203

Dullai0, NT 14203

Christina Orsi, Regional Director Telephone: 716-846-8200 Fax: 716-846-8260

New York State's Economic Development Agency offers a full menu of business assistance, including financial resources and technical expertise for facility expansions, machinery and equipment purchases, site and infrastructure development, manufacturing productivity analysis, global export market development, and recycling business investments. It has the ability to act as primary point of contact for all business and planning inquiries and needs.

Erie Canal Harbor Development Corporation (ECHDC)

http://www.eriecanalharbor.com

95 Perry Street, Suite 500 Buffalo, NY 14203

Thomas P. Dee, President Jordan Levy, ECHDC Chairman

Telephone: 716-846-8200 Fax: 716-846-8260

The ECHDC is a subsidiary agency of Empire State Development (ESD). Its vision is to revitalize Western New York's waterfront and restore economic growth to Buffalo, based on the region's legacy of pride, urban significance and natural beauty.

VISION STATEMENT

Erie County will be a world-class community where people want to live, businesses want to locate and tourists want to visit.

Erie County Industrial Development Agency (ECIDA)

http://www.ecidany.com

275 Oak Street Buffalo, NY 14203

Alfred Culliton, Chief Operating Officer

John Cappellino, Exec. VP

Beth O'Keefe, Business Development Officer

Telephone: 716-856-6525 Fax: 716-856-6754 E-mail: info@ecidany.com

County-wide agency authorizes industrial revenue bonds for eligible industrial and commercial projects within county limits. Administers revolving loan fund for fixed-assets and working capital for business projects in specific county areas. Operates a public-private venture capital fund to invest in high-tech companies that have large growth potential. Works in conjunction with local area banks, and the U.S. Small Business Administration (SBA) on loan program targeted at minority, women and/or start-up business enterprises. International program has available financial products to support export trade, including EXIM Bank and SBA financing. Licensed broker in New York State for export credit insurance. Organizes 2 to 3 trade missions per year. Administers Foreign Trade Zone program for Erie County.

DID YOU KNOW

ECIDA's web site has a project benefit calculator to calculate tax savings for projects.

Just fill in the project size and choose any Erie County location. Click the calculate button, and the Estimator calculates the benefits. It shows the savings and the ECIDA fees. Run as many scenarios as you like.

MAGENCY DESCRIPTIONS

Erie County Water Authority (ECWA)

http://www.ecwa.org/index.htm

Ellicott Square Building, Room 350 295 Main Street Buffalo, NY 14203

Robert A. Mendez, Executive Director Wesley C. Dust, P.E., Executive Engineer

Kelly M. Vacco, Chairperson Telephone: 716-849-8484 Fax: 716-849-8467

Email: questionscomments@ecwa.org

Is a public benefit corporation formed in 1953 to
provide potable water supplies to the residents of
WNY. The Authority was created to finance, construct,
operate and maintain a water supply and distribution
system to benefit the residents of the County of Erie.

Evans Community Development, Town of http://townofevans.org/toedepartments/toecommunitydev.html

8787 Erie Road Angola, NY 14006

Lori A. Szewczyk, Director of Community Dev.

Telephone: 716-549-3915 Fax: 716-549-0456

E-mail: evanscommunitydev@yahoo.com

Provides assistance to existing and new businesses interested

in locating in the Town of Evans.

Governor's Office of Regulatory Reform (GORR)

http://www.gorr.state.ny.us

Agency Building 1-4th Floor Empire State Plaza, P.O. Box 2107 Albany, NY 12220-0107

Robert Hermann, Director

Amelia Stern, Acting Director and Counsel

Telephone: 518-486-3292 Fax: 518-473-9962

Email: permits@gorr.state.com

Offers permit assistance and general information regarding regulatory reform. For permit assistance only, call 1-800-342-3464; or visit online permit database listed above.

LOCAL PERMITS

A person contemplating starting a business should be aware of local laws. It is important to contact the village, town or city and county clerk where the business plans to locate.

Examples of local considerations are zoning, parking, sign regulations and certain occupational licenses such as auctioneers, electricians and plumbers. It is advisable to contact your local government first.

AGENCY DESCRIPTIONS //

Greater Buffalo Building Owners & Managers Association (BOMA)

http://www.bomabuffalo.com

465 Main Street, Suite 130 Buffalo, NY 14203

Jennifer Aiple, Executive Director

Telephone: 716-856-3801 Fax: 716-843-8607

E-mail: info@bomabuffalo.com

A non-profit trade association of over 110 property professionals within the commercial real estate industry. In representing its members and the business community to local and State officials, BOMA speaks as an industry-wide voice providing a more powerful and dynamic representation.

Greater Buffalo-Niagara Regional Transportation Council (GBNRTC)

http://www.gbnrtc.org

438 Main Street, Suite 503 Buffalo, NY 14202

Hal Morse, PMP, Executive Director

Telephone: 716-856-2026 Fax: 716-856-3203 E-mail: hmorse@gbnrtc.org

Buffalo - Niagara Falls area metropolitan planning organization is responsible for transportation studies, planning, and programming of federal transportation funds in Erie and Niagara Counties.

Hamburg Development Corporation & Industrial Development Agency (HIDA)

http://www.townofhamburgny.com/hida.html

6100 South Park Avenue Hamburg, NY 14075

Michael J. Bartlett, Executive Director

Telephone: 716-648-4145 Fax: 716-648-0121

E-mail: hamburgida@townofhamburgny.com *Provides small business loans, and authorizes industrial revenue bonds for eligible industrial and commercial projects in the Town of Hamburg.*

Insyte Consulting

http://www.insyte-consulting.com

726 Exchange Street, Suite 620 Buffalo, NY 14210

Benjamin Rand, President

John Murray, Director, Sales & Marketing

Telephone: 716-636-3626 Fax: 716-845-6418

E-mail: jmurray@wnytdc.com

Is a world-class consulting company working since 1982 to "transform WNY business". Operating as a private, not-for-profit corporation, the TDC's mission is to strengthen, expand and diversify the manufacturing and technology base in Western New York. The TDC provides strategic and operational consulting services to WNY manufacturers and technology-based businesses in areas such as lean manufacturing, strategic and marketing planning, quality systems, information technology, and new technology adoption. In addition, the TDC supports the creation and growth of new technology-based businesses through access to venture capital, business planning, and loaned executives.

The sharing of "best business practices" is one of TDC's key goals. This is accomplished by knowledge and skills transfer through seminars and workshops. TDC programs are supported in part by the New York State Office of Science, Technology & Academic Research and the National Institute of Standards and Technology's Manufacturing Extension Partnership.

International Agri-Center

http://www.hamburgfairgrounds.com/

Hamburg Fairgrounds 5600 McKinley Parkway Hamburg, NY 14075

Dennis Lang, Manager Telephone: 716-648-9733 Fax: 716-648-7560

Versatile site for conventions and trade shows. This facility has 47,500 square feet of exhibit space.

MAGENCY DESCRIPTIONS

International Institute of Buffalo New York, Inc.

http://www.iibuff.org

864 Delaware Avenue Buffalo, NY 14209

Eva Hassett, Executive Director

Telephone: 716-883-1900 Fax: 716-883-9529 E-mail: iib@ibuff.org

The Institute serves as a dynamic international center, providing critical services to refugees and immigrants and promoting global understanding and connections in Western New York.

Lackawanna Community Development Corporation (LCDC) and Lackawanna Housing Development Corporation (LHDC)

http://www.lackawannany.com and

http://www.dher.state.ny.us

640 Ridge Road Lackawanna, NY 14218

Nicholas W. Monafo, Executive Director

Telephone: 716-823-5124
Fax: 716-823-5947
E-mail: LHDCorp@aol.com

The Lackawanna Community Development Corporation (LCDC) offers tax incentives, low cost financing and technical assistance to existing businesses in the City, and to new companies interested in locating in the City of Lackawanna. The LCDC also assists existing Empire Zone companies.

The Lackawanna Housing Development Corporation (LHDC), a not-for-profit housing corporation, was founded in 1990 as an associated corporation of the Lackawanna Community Development Corporation (LCDC). LHDC is designed to improve the quality of life through the restoration of deteriorated housing stock, creating new housing, and encouraging residential growth for low to moderate income households in the First and Second Wards in the City of Lackawanna.

Lancaster Industrial Development Agency, Town of (LIDA)

http://www.lancasterny.com

21 Central Avenue Lancaster, NY 14086 Robert H. Giza, Chairman

J. Raymond Barnhardt, Consultant

Telephone: 716-683-1610 Fax: 716-683-0512

E-mail: lookatus@lancasterny.com

Authorizes industrial revenue bonds for eligible industrial and commercial projects in the Town of Lancaster.

National Fuel

http://www.nationalfuelgas.com

6363 Main Street Williamsville, NY 14221

Telephone: 716-686-6123

716-857-7000 (Corporate)

Fax: 716-857-6500

Delivers natural gas to all areas of Erie County and most of Western New York. Provides technical assistance for equipment applications, and energy conservation projects and methods. Offers a discounted rate within a New York State Empire Zone for qualified customers.

National Grid

http://www.nationalgridus.com | http://www.shovelready.com

300 Erie Boulevard West, Suite A2 Syracuse, NY 13202

Brian R. Anderson, Senior Economic Developer

Telephone: 315-428-5198 Fax: 315-428-3419

Email: brian.anderson@us.ngrid.com

Economic development services include electric pricing, emission credits, site location assistance, and productivity enhancement assessments. National Grid is the largest utility company in Upstate New York. The shovel ready web site provides a comprehensive resource for building and site location information.

National Tooling & Machining Association Buffalo Chapter (NTMA)

169 Bullis Road Cowlesville, NY 14037

Richard Leed, President Linda Seipel, Chapter Executive

Telephone: 585-874-4464 (Leed)

585-937-6313 (Seipel)

Fax: 585-937-6313

Representing, informing, assisting and educating the machining and tooling industry of Western New York.

New York Business Development Corporation (NYBDC)

http://www.nybdc.com

300 International Drive, Suite 126 Williamsville, NY 14221

Michael A. Taylor, Senior Vice President

Telephone: 716-626-3423 Fax: 716-626-3001 E-mail: mtaylor@nybdc.com

NYBDC was created by an act of the NY State Legislature in 1955. NYBDC is privately owned, managed and funded by banks across the state with the mandate of promoting employment and economic development. This is done through long term loans to creditworthy small and medium size businesses that are candidates for financing outside of or in conjunction with conventional bank sources. Many of its borrowers do not meet the requirements for traditional bank financing. It has programs specifically targeted at providing financing opportunities for minority and women-owned businesses.

New York State (NYS) Department of Environmental Conservation (DEC)

http://www.dec.ny.gov

270 Michigan Avenue Buffalo, NY 14203

Abby M. Snyder, Regional Director

Telephone: 716-851-7200 Fax: 716-851-7211

Email: region9@gw.dec.state.ny.us

Regional office is the first point of contact for obtaining and renewing DEC permits and for reporting environmental or natural resources problems. Uses permits to control pollution of air and water, transport and disposal of solid and hazardous wastes, pesticide use, mining and mined land reclamation.

AGENCY DESCRIPTIONS /

NYS Department of Labor (DOL) Business Services Unit

http://www.labor.state.ny.us

290 Main Street Buffalo, NY 14202 Telephone: 716-851-2750

NYS DOL Business Unit offers a number of programs that assist employers. These include recruitment assistance, human resource consulting, workforce development and training (apprenticeship and on-the-job training programs), empire zone program, equal employment opportunity services, OSHA consultation, layoff transition services, and unemployment insurance programs. In addition, below are two more services in more detail.

Division of Employment Services

284 Main Street, Room 235 Buffalo, NY 14202

Carolyn Bright, Business Service Rep

Telephone: 716-851-2753 Fax: 716-851-2702

E-mail: Carolyn.Bright@labor.state.ny.us Offers several grants to businesses to upgrade the skills of incumbent workers. Up to \$100,000 is available for workers to learn new skills.

Division of Research and Statistics

290 Main Street, Room 235

Buffalo, NY 14202

John Slenker, Regional Economist

Telephone: 716-851-2742 Fax: 716-851-2607

E-mail: John.Slenker@labor.state.ny.us Provides information on labor market conditions, employment trends, and wage comparisons for WNY and New York State.

NYS Department of Transportation (DOT)

http://www.dot.state.ny.us

100 Seneca Street Buffalo, NY 14203

Alan E. Taylor, Regional Director

Gary V. Gottlieb, Regional Planning & Program Manager

Telephone: 716-847-3238 (Taylor) 716-847-3241 (Gottlieb) Fax: 716-847-3961 (Taylor)

716-847-3080 (Gottlieb)

Contact for accessing the Industrial Access Program (IAP), which provides funding for highway and bridge improvements that will facilitate economic development.

New York State Electric & Gas Corporation (NYSEG)

http://www.nyseg.com/

James A. Carrigg Center, Kirkwood P.O. BOX 5224 18 Link Drive Kirkwood Industrial Park

Kirkwood Industrial Park Binghamton NY 13902

Paul Huonker, Regional Mgr. Ec. Dev.

Telephone: 607-762-4022 Fax: 607-762-8400

E-mail: phuonker@nyseg.com

NYSEG provides electric transmission and distribution services to communities of Cheektowaga, Clarence, East Aurora, Hamburg, Orchard Park, West Seneca, and eastern and southern Erie County. Also provides technical assistance and energy price incentives for economic development purposes.

New York State (NYS) Energy Research and Development Authority (NYSERDA)

http://www.nyserda.org/

726 Exchange Street, Suite 821 Buffalo, New York 14210

Kelly Tyler, Senior Project Mgr. – Economic

Development

Telephone: 716-842-1522 or 1-800-NYSERDA

Fax: 716-842-0156 E-mail: kbt@nyserda.org

A public benefit corporation that provides energyrelated technical and financial packaging assistance to businesses and institutions to promote energy efficiency and economic development.

Niagara Frontier Transportation Authority (NFTA)

http://www.nfta.com

181 Ellicott Street Buffalo, NY 14203

Lawrence M. Meckler, Executive Director

Telephone: 716-855-7300 Fax: 716-855-6655 Email: info@nfta.com

Operates mass transit systems (rail and bus) and airports for both Erie and Niagara counties.

MAGENCY DESCRIPTIONS

Office of Urban Initiatives, Inc. (OUI)

University at Buffalo 3435 Main Street, 201 G. Hayes Hall Buffalo, NY 14214

Dr. Henry Louis Taylor, Jr., President Telephone: 716-829-2133 ext. 212

Fax: 716-829-2713

E-mail: htaylor@.buffalo.edu

OUI is a community economic development organization dedicated to using business development to create jobs, produce community wealth, and build strong neighborhoods. Offers minority and women-owned businesses mentoring program. Provides information through ADVANCE, a monthly trend letter on business and economic development issues and the Community and Business Development Forum Series.

Orchard Park Economic Development Committee

http://www.orchardparkny.org/town/committees/business.htm

3623 Eggert Road, Suite 103 Orchard Park, NY 14127 John C. Bailey, Esq., Chairman

Telephone: 716-662-0236 Fax: 716-662-0238 Email: jcbwhy@aol.com

Offers assistance to local businesses and new companies interested in the Town of Orchard Park.

AGENCY DESCRIPTIONS //

SCORE

(Counselors to America's Small Businesses)

http://www.scorebuffalo.org/

130 South Elmwood Avenue Suite 540 Buffalo, NY 14202

Telephone: 716-551-4301 Fax: 716-551-4418

Email: scorebuffalo1@roadrunner.com

Free business counseling by men and women who have had successful business careers as company executives or owners of their own business.

Small Business Development Center (SBDC)

http://www.nys-sbdc.suny.edu

Buffalo State College Cleveland Hall, 206 1300 Elmwood Avenue Buffalo, NY 14222

Susan McCartney, Director Telephone: 716-878-4030 Fax: 716-878-4067

Email: buffalosbdc@yahoo.com

Provides one-to-one counseling to start-up and existing small businesses on a wide range of advisory, training and research services including the preparation of business plans, marketing programs and financial strategies. Export Assistance Program targets both the beginner and the more experienced small business exporter.

Tonawanda Development Corporation, Town of (TTDC)

http://www.tonawanda.com

169 Sheridan Parkside Drive, Room 117

Tonawanda, NY 14150

Robert L. Dimmig, Executive Director

Telephone: 716-871-8072 Fax: 716-871-8073

E-mail: ttdc@tonawanda.ny.us

Responsible for strategic planning, business attraction and retention, and special projects in the Town of Tonawanda, including administration of the Town's Empire Zone program. Strategic planning includes the development of policies and programs to meet local economic priorities, including brownfield redevelopment. Business attraction and retention include traditional services, such as site location, public financing and coordination with local government. Special projects respond to unique community needs, such as demolition of abandoned structures or industry-sponsored childcare services.

United States (U.S.) Army Corps of Engineers

http://www.lrb.usace.army.mil

1776 Niagara Street Buffalo, NY 14207

LTC Stephen H. Bales, District Commander

Telephone: 716-879-4200 Fax: 716-879-4195

Engineering, transportation and planning of navigable

waterways.

U.S. Citizenship and Immigration Services

http://uscis.gov

Federal Center 130 Delaware Avenue, 1st Floor Buffalo, NY 14202

M. Frances Holmes, District Director Telephone: 716-551-4741, Ext. 3900

Fax: 716-551-3141

Promote national security, eliminates immigration adjudications backlogs, and implements solutions for improving immigration customer services.

U.S. Customs and Border Protection

http://www.cbp.gov

4455 Genesee Street Buffalo, NY 14225

James Engleman, Director of Field Operations

Telephone: 716-626-0400 Fax: 716-626-1164

Responsible for assessment and collection of all duties, taxes and fees on imported merchandise, the enforcement of customs and other related laws, and administration of other federal regulations.

U.S. Department of Commerce Buffalo Export Assistance Center

http://www.buyusa.gov/buffalo

130 South Elmwood Avenue, Suite 530 Buffalo, NY 14202

James Mariano, Director

Rosanna Masucci, Sr. International Trade Specialist

Telephone: 716-551-4191 Fax: 716-551-5290

Email: james.mariano@mail.doc.gov

rosanna.masucci@mail.doc.gov

Its mission is to help U.S. firms increase export sales and market share. Have commercial offices in 145 cities in 77 countries. International trade specialists offer assistance to businesses interested in exporting, assess a company's export potential and provide one-on-one counseling. A comprehensive range of export facilitation services are available including: identifying target markets, locating foreign representation, developing sales leads providing marketing assistance, industry reports and trade show information.

U.S. Small Business Administration (SBA)

http://www.sba.gov/localresources/district/ny/buffalo/index.htm

Niagara Center 130 South Elmwood Avenue, Suite 540 Buffalo, NY 14202

Franklin J. Sciortino, District Director

Telephone: 716-551-4301 Fax: 716-551-4418

Programs assist with every aspect of starting a business, from developing a business plan to obtaining financing, from marketing products and services to managing a company. The general loan program, which represents the majority of the agency's total loan effort, promotes small business growth by guarantees of up to 80% of the amount provided by commercial lenders. Also offers Surety Bonds and Minority Enterprise Development program.

MAGENCY DESCRIPTIONS

University at Buffalo (UB) Center for Entrepreneurial Leadership (CEL)

UB School of Management

http://www.mgt.buffalo.edu/cel

School of Management 672 Delaware Avenue Buffalo, NY 14209

Tom Ulbrich, Executive Director Telephone: 716-885-5715 Fax: 716-885-5718 Email: tulbrich@buffalo.edu

Provides a ten-month professional development program that is directed toward business owners and operators whose firms have progressed well beyond the startup phase of operation.

UB Engineering Student Employment Program

School of Engineering and Applied Sciences

http://www.eng-intern.buffalo.edu/

412 Bonner Hall, UB North Campus Buffalo, NY 14260

Harvey G. Stenger Jr., PE, Dean and Professor

Telephone: 716-645-2771 (Ext. 1101)

Fax: 716-645-2495

Email: hstenger@.buffalo.edu

Offers qualified post-junior year engineering students for employment on useful technical projects. Employers obtain value from student technical skills on the job and can evaluate the students as prospects for future employment. Students obtain useful job experience and the opportunity to apply engineering skills for the benefit of their employer.

UB Regional Institute

http://regional-institute.buffalo.edu

University at Buffalo, Beck Hall 3435 Main Street Buffalo, NY 14214-8010

Kathryn A. Foster, Director

Kathryn Bryk Friedman, Deputy Director

Telephone: 716-829-3777 Fax: 716-829-3776

Email: regional-institute@buffalo.edu

Coordinates and serves as a point of contact for a number of programs related to issues of regional study, analysis and development. Produces the web-based "Regional Information Network" (http://wnyrin.com) which provides regional information on Western New York area.

AGENCY DESCRIPTIONS //

UB National Center for Geographic Information and Analysis (NCGIA)

http://www.geog.buffalo.edu/ncgia

University at Buffalo Wilkeson Quad Room 301 Buffalo, NY 14261

Dr. David M. Mark, Director of NCGIA

Telephone: 716-645-0505 Fax: 716-645-5957

Email: ncgia@acsu.buffalo.edu

Established to develop and expand geographic information systems (GIS). Provides custom-designed maps and routings; useful for such areas as agriculture, transportation, construction and waste disposal. Assists with market analysis and demographic studies enabling a company to select sites, evaluate new products and target markets.

UB Office of Science, Technology Transfer and Economic Outreach (STOR)

http://www.stor.buffalo.edu

1576 Sweet Home Road Amherst, NY 14228

Dr. Robert J. Genco, D.D.S., Ph.D., Vice Provost

and Director

Kimberly A. Rohring, Business Manager

Telephone: 716-645-5500

Fax: 716-645-3341

Email: prv-stor@buffalo.edu

rigenco@buffalo.edu (Genco)

The Office of Science, Technology Transfer and Economic Outreach (STOR) promotes the development and transfer of technology, innovations and expertise from the university to the marketplace spurring the establishment and growth of new business enterprises. STOR's three divisions—Intellectual Property, Funding, and Commercialization—provide business leaders, researchers, and entrepreneurs with easy access to UB's extensive resources and expertise.

UB World Languages Program

Department of Linguistics

http://linguistics.buffalo.edu/language_programs

University at Buffalo 609 North Campus Baldy Hall Buffalo, NY 14260

David Fertig, Director

Telephone: 716-645-2177 (Ext. 738)

Fax: 716-645-3825 Email: fertig@buffalo.edu

Provides translation, interpretation and cultural training

services to local businesses.

UB The Center for Industrial Effectiveness (TCIE)

School of Engineering and Applied Sciences

http://www.tcie.buffalo.edu

1576 Sweet Home Road, Suite 212 Amherst, NY 14228

Tim Leyh, Director of Business Development

Telephone: 716-636-2568 (Ext. 23)

Fax: 716-636-5921 Email: tleyh@buffalo.edu

TCIE is a business consulting and economic development arm of the university. TCIE serves as a liaison between area businesses and manufacturers and a wide range of UB resources. Faculty members from many departments are assigned to work on projects tailored to the needs of area companies. Projects may also feature material testing labs, technicians, graduate students, and university design and research centers.

TCIE also helps to administer the Strategic Partnership for Industrial Resurgence (SPIR) program. SPIR provides up to 50% financing for small to mid-size companies that seek efficiency and process improvements, product development assistance, and quality program implementation. TCIE is also committed to strengthening the work force of the region, providing training needs assessments, training grant development and administration, and both soft skills and technical training programs.

Contracted services and project management for industrial process improvements, quality initiatives, product development, lean manufacturing, business planning and marketing consulting, business translations, grant writing support and grant administration (e.g., NYS Department of Labor Safety Training Grants, Empire State Development training grants).

Upstate New York Regional Minority Purchasing Council, Inc. (UNYRMPC)

http://www.unyrmpci.org

85 River Rock Drive Suite 113, Mail Slot 14 Buffalo, NY 14207

Linda Terrell, President/CEO
Telephone: 716-871-4120
Fax: 716-871-3725
Email: info@unyrmpci.org

Provides assistance for major corporations to identify and certify qualified minority business persons who can supply these firms with goods and/or services. Maintains directory that is updated semi-annually of certified minority business persons and their capabilities for its members so they have a readily accessible source of MBE information.

AGENCY DESCRIPTIONS

Village of Lancaster Community Development

http://www.lancastervillage.org/partnership.htm

Municipal Building 5423 Broadway Lancaster, NY 14086

Jeffrey Stribing, Director of Community Development

Telephone: 716-601-1098 Fax: 716-684-4830

Email: jstribing@lancastervillage.org

Offers technical assistance to existing and new businesses and/or facility owners in the Central Business District in the Village. Plans and manages the revitalization activities in the Central Business District, and the Village's expansion of the existing industrial park.

WNY Business Development Fund

http://www.insyte-consulting.com/Home/Funding/BDF

726 Exchange Street, Suite 620 Buffalo, NY 14210

Jack McGowan, Professional Business Advisor

Telephone: 716-636-3626 Fax: 716-845-6418

Email: imcgowan@insyte-consulting.com

Provides seed and growth capital to technology entrepreneurs and start-up companies within Western New York. Applicants may receive an equity investment of up to \$100,000. Investments are made in two phases. A Phase I investment is \$25,000 and a Phase II is \$75,000. Phase I and II funding are subject to separate approval and due diligence and must be matched by funds provided by the entrepreneur or other funding sources. Phase II is not automatic.

WNY Events Centre

11163 Main Street Clarence, NY 14031

Nick Karnavas, General Manager Telephone: 716-759-6300 (x211)

Fax: 716-759-6351

Email: nick@eventcentre.net

Versatile site for conventions and trade shows. Has

45,000 square feet of exhibit space.

WNY Foreign Trade Zones Operators, Inc.

http://www.wnyftz.com

10 North Gates Avenue Lackawanna, NY 14218

Timothy J. Palisano, Director of Operations

Telephone: 716-823-2142
Fax: 716-823-2613
Email: ftz@wnyftz.com

Operator of FTZ's Site 1 - Gateway Trade Center. Railroad, truck, water and air transportation are conveniently available. Duty free domestic and distribution, and third party services. Special tax advantages available for qualified firms.

WNY Venture Association

http://www.wnyventure.com

726 Exchange Street, Suite 620 Buffalo, NY 14210

Telephone: 716-636-3626 Fax: 716-845-6418

Email: info@wnyventure.com

Provide entrepreneurs an opportunity to present their business plans to interested investors through a series of networking meetings throughout the year. Presenters also receive coaching and feedback about

their business plan prior to making presentations.

AGENCY DESCRIPTIONS //

Workforce Development Consortium, Inc., Buffalo and Erie County (WDC)

http://www.wdcinc.org/

Funded under the Workforce Investment Act of 1998, the WDC offers a wide range of subsidized employment and training services/programs for businesses and individual job seekers.

Business Services

Workforce Development Consortium Business Services Department

http://www.wdcinc.org/Business/default.asp

726 Exchange Street, Suite 630 Buffalo, NY 14210

Timothy Doolittle, Administrative Director

Telephone: 716-819-9845 Fax: 716-819-9849

Email: tdoolittle@wdcinc.org

Business services include, but are not limited to the following: employee recruitment and screening, customized training program development, on-the-job training services, specialized assistance for start-ups and expansions and tax credit assistance.

Job Seeker Services - One-Stop Career Centers

Buffalo Employment and Training Center (BETC) http://www.workforcebuffalo.org/

77 Goodell Street Buffalo, NY 14203

Telephone: 716-856-5627 Fax: 716-856-5670 Email: betc@wdcinc.org

ECC Employment and Training Center

http://www.ecconestop.org/

3176 Abbott Road Orchard Park, NY 14127 Telephone: 716-825-2525 Fax: 716-825-6076

Offers job seekers access to a wide array of job training, education and employment services all under one roof. Services include, but are not limited to the following: career counseling, resume development, interviewing assistance, job training, classroom instruction and job referral and placement.

Workforce Investment Board, Inc., Buffalo and Erie County (WIB)

http://www.becwib.org

726 Exchange Street, Suite 632 Buffalo, NY 14210

James Finamore, Executive Director Timothy Reidy, Chairman

Telephone: 716-504-1480 Fax: 716-504-1483 Email: info@becwib.org

Established under the provisions of the Workforce Investment Act of 1998, the WIB is a private sector driven board appointed by the Erie County Executive and the Mayor of the City of Buffalo and charged with developing local workforce development policies and procedures and overseeing and evaluating their implementation.

World Trade Center Buffalo Niagara (WTCBN)

http://www.wtcbn.org

725 Main Street Buffalo, NY 14203

Chris Johnston, President

John Owen, Director, Trade Consultant

Telephone: 716-852-7160 or 1-877-982-4685

Fax: 716-852-7161

Email: cjohnston@wtcbn.org

jowen@wtcbn.org

The WTCBN is a not-for-profit organization dedicated to the advancement of international trade. Formerly known as the Niagara International Trade Council, WTCBN became a member of the World Trade Centers Association, Inc., in October 2000. The WTCBN, which includes both Canadian and American members is recognized as a bi-national World Trade Center by the World Trade Center's Association, Inc. There are over 300 World Trade Centers in 97 countries, with 72 in North America. The mission of the WTCBN is to create, promote and support business development opportunities from international trade through education, networking, and the provision of trade development services for its members and the regional trading community.

№ CHAMBERS OF COMMERCE

Akron Chamber of Commerce

PO Box 248 85 Main Street Akron, NY 14001 Will Griffin, President Telephone: 716-542-4050

Members: 125

Alden Chamber of Commerce

http://www.aldenny.org

13500 Broadway PO Box 149 Alden, NY 14004

Steven Weber, President

Barbara Hoskyns, Executive Secretary

Telephone: 716-937-6177 Fax: 716-937-4106

Members: 321

Amherst Chamber of Commerce

http://www.amherst.org

Centerpointe Corporate Park 350 Essjay Road, Suite 200 Williamsville, NY 14221

Colleen C. Dipirro, President/CEO

Telephone: 716-632-6905 Fax: 716-632-0548

Members: 2,316

Buffalo Niagara Partnership

http://www.thepartnership.org

665 Main Street, Suite 200 Buffalo, NY 14203

Andrew J. Rudnick, President/CEO

Telephone: 716-852-7100 Fax: 716-852-2761 Members: 2.500+

Cheektowaga Chamber of Commerce

http://www.cheektowaga.org

Appletree Business Park 2875 Union Road, Suite 50 Cheektowaga, NY 14227 Debra S. Liegl, President/CEO

Telephone: 716-684-5838 Fax: 716-684-5571

Members: 900

Clarence Chamber of Commerce, Inc.

http://www.clarence.org

8975 Main Street Clarence, NY 14031 David Hartzell, President Telephone: 716-631-3888 Fax: 716-631-3946

Members: 506

East Aurora Chamber of Commerce, Greater

http://www.eanycc.com

431 Main Street

East Aurora, NY 14052

Gary D. Grote, Executive Director

Telephone: 716-652-8444 Fax: 716-652-8384

Members: 630

*Serves the following communities: Aurora, Colden, East Aurora, Elma, Holland, Marilla, and Wales.

Eden Chamber of Commerce

8584 South Main Street Eden, NY 14057

William Faircloth, President Telephone: 716-992-4799 Fax: 716-992-4751

Members: 178

Evans - Brant Chamber of Commerce

http:/www.ebccny.org

70 North Main Street Angola, NY 14006 John Latimore, President Telephone: 716-549-3221 Fax: 716-549-3475

Members: 175

CHAMBERS OF COMMERCE //

Gowanda Area Chamber of Commerce

http://www.gowandachamber.org

28 Jamestown Street Gowanda, NY 14070 Sue Torrance, President Telephone: 716-532-2834 Fax: 716-532-2834

Members: 140

Grand Island Chamber of Commerce

http://www.gichamber.org

2257 Grand Island Boulevard Grand Island, NY 14072-1819

John Bonora, President Telephone: 716-773-3651 Fax: 716-773-3316

Members: 300

Hamburg Chamber of Commerce Inc.

http://www.hamburg-chamber.org

Eight South Buffalo Street Hamburg, NY 14075

Betty B. Newell, President/CEO

Telephone: 716-649-7917 Fax: 716-649-6362

Members: 700

Kenmore - Town of Tonawanda Chamber of Commerce

http://www.ken-ton.org

3411 Delaware Avenue Kenmore, NY 14217

Tracey M. Lukasik, Executive Director

Telephone: 716-874-1202 Fax: 716-874-3151

Members: 700

Lackawanna Area Chamber of Commerce

http://www.lackawannachamber.com

638 Ridge Road Lackawanna, NY 14218

Michael J. Sobaszek, Executive Director

Telephone: 716-823-8841 Fax: 716-823-8848

Members: 150

Lancaster Area Chamber of Commerce

http://www.laccny.org

41 Central Avenue, PO Box 284

Lancaster, NY 14086

Megan Burns-Moran, Executive Director

Telephone: 716-681-9755 Fax: 716-684-3385

Members: 400

Orchard Park Chamber of Commerce

http://www.orchardparkchamber.com

4211 North Buffalo Road, Suite 14 Orchard Park, NY 14127-2401 Nancy Conley, Executive Director

Telephone: 716-662-3366 Fax: 716-662-5946

Members: 622

Springville Area Chamber of Commerce

http://www.springvillechamber.com

23 North Buffalo Street Springville, NY 14141

Duane Fischer, Executive Director

Telephone: 716-592-4746 Fax: 716-592-4746

Members: 200

Tonawanda Chamber of Commerce

http://www.the-tonawandas.com

15 Webster Street North Tonawanda, NY 14120

Joyce M. Santiago, Executive Director

Telephone: 716-692-5120 Fax: 716-692-1867

Members: 650

West Seneca Chamber of Commerce

http://www.westseneca.org

950-A Union Road, Suite 5 West Seneca, NY 14224 Melissa Sheehan, President Telephone: 716-674-4900 Fax: 716-674-5846

Members: 280

EDUCATION - COLLEGES, INSTITUTES & UNIVERSITIES

MACHELOR DEGREE PROGRAMS

2009 - 2010 COLLEGES & UNIVERSITIES (LISTED BY FULL TIME ENROLLMENT)				
BACHELOR DEGREE	Full Time	Part Time		
University at Buffalo	24,101	4,780		
Buffalo State College	8,859	2,375		
Canisius College	3,849	925		
Medaille College	2,629	241		
D'Youville College	2,258	713		
Daemen College	1,736	634		
Houghton College	1,193	36		
Hilbert College	840	260		
Empire State College	558	630		
_Total	46,023	10,594		
ASSOCIATE DEGREE	Full Time	Part Time		
Erie Community College	10,394	3,934		
Trocaire College	680	508		
Cornell Univ. School of	0	12,000		
Industrial and Labor				
Relations				
Villa Maria College	370	150		
Total	11,444	16,592		

Source: Business First Book of Lists, 2010

Buffalo State College

http://www.buffalostate.edu

1300 Elmwood Avenue Buffalo, NY 14222

Aaron M. Podolefsky, President Telephone: 716-878-4000 (General)

716-878-4101 (President's Office)

Canisius College

http://www.canisius.edu

2001 Main Street Buffalo, NY 14208 John J. Hurley, President

Telephone: 716-883-7000 (General)

716-888-2100 (President's Office)

Daemen College

http://www.daemen.edu

4380 Main Street Amherst, NY 14226

Dr. Martin J. Anisman, President

Telephone: 716-839-8225 (General)

716-839-8210 (President's Office)

D'Youville College

http://www.dyc.edu

320 Porter Avenue Buffalo, NY 14201

Sister Denise A. Roche, GNSH, Ph.D., President

Telephone: 716-829-8000 (General)

716-829-7673 (President's Office)

Empire State College

http://www.esc.edu

Niagara Frontier Center AppleTree Business Park 2875 Union Road, Cheektowaga, NY 14227

Dr. Alan Davis, President

Telephone: 716-686-7800 (General)

Hilbert College

http://www.hilbert.edu

5200 South Park Avenue Hamburg, NY 14075

Cynthia Zane Ed.D, President

Telephone: 716-649-7900 (General)

Same #, Ext. 200 (President's Office)

Houghton College

http://www.houghton.edu

One Willard Avenue Houghton, NY 14744

Dr. Shirley Mullen, President

Telephone: 1-800-777-2556 (General)

716-674-6363 (President's Office)

Medaille College

http://www.medaille.edu

18 Agassiz Circle Buffalo, NY 14214

Dr. Richard T. Jurasek, President Telephone: 716-880-2000 (General)

716-880-2201 (President's Office)

University at Buffalo

http://www.buffalo.edu

State University of New York

Capen Hall Buffalo, NY 14260

Dr. John B. Simpson, President

Telephone: 716-645-2000 (General)

716-645-2901 (Public Relations)

EDUCATION - COLLEGES, INSTITUTES & UNIVERSITIES

ASSOCIATE DEGREE PROGRAMS //

Bryant & Stratton Business Institute

http://www.bryantstratton.edu

John J. Staschak, C.P.A., M.B.A., B.S. President and Chief Executive Officer

Buffalo Downtown Campus

465 Main Street, Suite 400 Buffalo, NY 14203 Jeff Tredo, Campus Director Telephone: 716-884-9120

Amherst Campus

Audubon Business Centre 40 Hazelwood Drive Amherst, NY 14228 Marvel Ross-Jones, Campus Director Telephone: 716-691-0012

Southtowns Campus

200 Red Tail Orchard Park, NY 14217 Paul Bahr, Campus Director Telephone: 716-677-9500

Erie Community College

http://www.ecc.edu

City Campus

121 Ellicott Street Buffalo, NY 14203 Telephone: 716-842-2770

South Campus

4041 Southwestern Boulevard Orchard Park, NY 14127 Telephone: 716-648-5400

North Campus

6205 Main Street Williamsville, NY 14221 Telephone: 716-634-0800 Jack Quinn, President

ITT Technical Institute

http://www.itt-tech.edu

2295 Millersport Highway, P.O Box 327 Getzville, NY 14068

Lester Burgess, Campus Director

Telephone: 716-689-2200

Trocaire College

http://www.trocaire.edu

360 Choate Avenue Buffalo, NY 14220-2094 Dr. Paul B. Hurley, Jr., President Telephone: 716-826-1200 (General)

Villa Maria College

http://www.villa.edu

240 Pine Ridge Road Buffalo, NY 14225

Sister Marcella Marie Garus, President Telephone: 716-896-0700 (General)

GOVERNMENT - LOCAL ELECTED OFFICIALS

Erie County Executive //

Hon. Chris Collins County Executive, County of Erie

http://www.erie.gov



Edward A. Rath County Office Building

95 Franklin Street Room 1600 Buffalo, NY 14202

Telephone: 716-858-8500 Fax: 716-858-8411

Email: countyexec@erie.gov

ERIE COUNTY LEGISLATORS

ALDEN WEST MARLL 5 WALES AURORA ORCHARD 13 12 EVANS EDEN BOSTON COLDEN HOLLAND BRANT NORTH COLLINS CONCORD SARDINIA COLLINS

PLEASE NOTE

For Additional Information, visit Erie County Legislature Web Site at:

http://www.erie.gov/legislature/

Hon. Daniel M. Kozub Legislator – 1st District

609 Ridge Road Lackawanna, NY 14218

Telephone: 716-822-0462 716-824-0675 Fax:

Daniel.Kozub@erie.gov Email:



Hon. Timothy M. Kennedy Legislator – 2nd District

1928 South Park Avenue Buffalo, NY 14220

Telephone: 716-824-6180 716-825-9484 Fax:

Email: eriecodistrict2@hotmail.com



Hon. Barbara Miller-Williams

Legislator – 3rd District

427 William Street Buffalo, NY 14204

Telephone: 716-842-0490 Fax: 716-854-5722 Email: bmw@erie.gov



Hon. Raymond W. Walter Legislator – 4th District

8180 Main Street Williamsville, NY 14221

Telephone: 716-631-7650 716-631-7652 Fax:

Email: Raymond.Walter@erie.gov



Hon. Dino J. Fudoli Legislator – 5th District

92 Franklin Street Buffalo, NY 14202

Telephone: 716-601-3030 Fax: 716-858-8818

Email: Dino.Fudoli@erie.gov



Hon. Maria R. Whyte Legislator – 6th District

286 Lafayette Avenue Buffalo, NY 14213

Telephone: 716-874-3257 716-874-4779 Fax:

Email: Maria.Whyte@erie.gov



Hon. Betty Jean Grant Legislator – 7th District

790 East Delavan Avenue Buffalo, NY 14215

Telephone: 716-894-0914 Fax: 716-896-1463

Email: BettyJean.Grant@erie.gov



ERIE COUNTY LEGISLATORS //

Hon. Thomas J. Mazur

Legislator – 8th District

1214 Walden Avenue Cheektowaga, NY 14211

Telephone: 716-893-4385 Fax: 716-894-4539

Email: Thomas.Mazur@erie.gov



Hon. Christina Wleklinski Bove

Legislator – 9th District

1104 Union Road West Seneca, NY 14224

Telephone: 716-675-8817 Fax: 716-677-2306

Email: bove@erie.gov



Hon. Kevin R. Hardwick Legislator – 10th District

92 Franklin Street Buffalo, NY 14202

Telephone: 716-873-3438 Fax: 716-858-8818

Email: Kevin.Hardwick@erie.gov



Hon. Lynn M. Marinelli Legislator – 11th District

1701 Hertel Avenue Buffalo, NY 14216

Telephone: 716-832-0493 Fax: 716-832-0494

Email: Lynn.Marinelli@erie.gov



Hon. Lynne Dixon Legislator – 12th District

92 Franklin Street Buffalo, NY 14202

Telephone: 716-649-2640 Fax: 716-858-8818

Email: Lynne.Dixon@erie.gov



Hon. John J. Mills Legislator – 13th District

652 Main Street East Aurora, NY 14052

Telephone: 716-655-5650 Fax: 716-655-5396

Email: John.Mills@erie.gov



Hon. Thomas A. Loughran Legislator – 14th District

7 Bernhardt Drive Amherst, NY 14226

Telephone: 716-836-0198 Fax: 716-836-0199

Email: Thomas.Loughran@erie.gov



Hon. Edward A. Rath, III Legislator – 15th District

5500 Main Street, Suite #1 Williamsville, NY 14221

Telephone: 716-633-0617 Fax: 716-633-0618

Email: Edward.Rath@erie.gov



№ CITY & VILLAGE MAYORS

CITY MAYORS

Hon. Byron W. Brown Mayor, City of Buffalo

http://www.ci.buffalo.ny.us

65 Niagara Square 201 City Hall Buffalo, NY 14202 Selephone: 716-851-4

Telephone: 716-851-4841 Fax: 716-851-4360

Email: mayorbrownwebmail@ch.ci.buffalo.ny.us Gerald Chwalinski, City Clerk | 716-851-5431

Hon. Norman L. Polanski, Jr. Mayor, City of Lackawanna

714 Ridge Road

Lackawanna, NY 14218 Telephone: 716-827-6464 Fax: 716-827-6678

Email: mayor@ci.lackawanna.ny.us Jacqueline Caferro, City Clerk | 716-827-6452

Hon. Ronald Pilozzi Mayor, City of Tonawanda

http://www.ci.tonawanda.ny.us

200 Niagara Street Tonawanda, NY 14150 Telephone: 716-695-8645 Fax: 716-695-8314

Email: mayor@ci.tonawanda.ny.us Janice R. Bodie, City Clerk | 716-695-8318

VILLAGE MAYORS

Hon. Carl E. Patterson Mayor, Village of Akron

http://www.erie.gov/akron

21 Main Street, PO Box 180 Akron, NY 14001-0180 Telephone: 716-542-9636 Fax: 716-542-5586

Daniel P. Borchert, Village Clerk | 716-542-9636

VILLAGE MAYORS CONTINUED

Hon. Richard Kegler Mayor, Village of Alden

13336 Broadway Alden, NY 14004

Telephone: 716-937-9216 Fax: 716-937-8936

Elizabeth A. Kegler, Village Clerk | 716-937-9216

Hon. Howard Frawley Mayor, Village of Angola

41 Commercial Street Angola, NY 14006

Telephone: 716-549-1126 Fax: 716-549-5130

Email: info@villageofangola.org

Linda D. Giancarlo, Village Clerk | 716-549-1126

Hon. Ernest J. Jewett Mayor, Village of Blasdell

121 Miriam Avenue Blasdell, NY 14219 Telephone: 716-822-1921 Fax: 716-822-7127

Email: mayor@villageofblasdell.com Janet L. Plarr, Village Clerk | 716-822-1921

Hon. Barbara A. Alberti Mayor, Village of Depew

http://www.villageofdepew.org

85 Manitou Street Depew, NY 14043 Telephone: 716-683-1400 Fax: 716-683-3538

Email: balberti@villageofdepew.org

Elizabeth Melock, Village Clerk/Admin. | 716-683-7451

Hon. Allan A. Kasprzak Mayor, Village of East Aurora

http://www.east-aurora.ny.us

571 Main Street East Aurora, NY 14052 Telephone: 716-652-6000

Fax: 716-652-1290 Email: mayor@east-aurora.ny.us

Kimberly Reichert, Village Clerk | 716-652-6000

VILLAGE MAYORS

Hon. Terry L. Caber, Sr. Mayor, Village of Farnham

526 Commercial Street Farnham, NY 14061 Telephone: 716-549-0890 Fax: 716-549-7149

Email: farnhammayor@roadrunner.com

Judy Trask, Village Clerk-Treasurer | 716-549-0890

Hon. Richard L. Klancer Mayor, Village of Gowanda

27 East Main Street Gowanda, NY 14070

Telephone: 716-532-3353 Fax: 716-532-2938

Kathleen V. Mohawk, Village Clerk | 716-532-3353

Hon. Thomas J. Moses, Sr. Mayor, Village of Hamburg

http://www.villagehamburg.com

100 Main Street Hamburg, NY 14075 Telephone: 716-649-0200 Fax: 716-646-6558

Email: mayor@villageofhamburg.com

Donald P. Witkowski, Vill. Clerk/Admin. | 716-649-0200

Hon. Patrick Mang Mayor, Village of Kenmore

http://www.vi.kenmore.ny.us/

2919 Delaware Avenue Kenmore, NY 14217 Telephone: 716-873-5700 Fax: 716-873-0004

Kathleen Johnson, Esq., Village Clerk | 716-873-5700

Hon. William G. Cansdale, Jr. Mayor, Village of Lancaster

http://www.lancastervillage.org

5423 Broadway Lancaster, NY 14086 Telephone: 716-683-2105 Fax: 716-684-4830

Michael Stegmeier, Village Clerk | 716-683-2105

Hon. John Mrozek Mayor, Village of North Collins

10543 Main Street North Collins, NY 14111 Telephone: 716-337-3160 Fax: 716-337-3265

Email: villageofnorthcollins@juno.com Kathleen Myers, Village Clerk | 716-337-3160

Hon. John B. Wilson Mayor, Village of Orchard Park

4295 South Buffalo Street Orchard Park, NY 14127 Telephone: 716-662-9327 Fax: 716-662-0891

Email: mayor@orchardparkvillage.org
Mary Beth Jensen, Village Clerk | 716-662-9327

Hon. Leonard Szymanski Mayor, Village of Sloan

425 Reiman Street Sloan, NY 14212

Telephone: 716-897-1560 Fax: 716-896-2728

Email: sloanny@adelphia.net

Debra Smith, Village Clerk | 716-897-1560

Hon. William Krebs Mayor, Village of Springville

5 West Main Street, PO Box 17 Springville, NY 14141

Telephone: 716-592-4936 Fax: 716-592-7088

Email: wkrebs@villageofspringvilleny.com Timothy L. Horner, Vill. Admin. | 716-592-4936

Hon. Mary E. Lowther Mayor, Village of Williamsville

http://www.village.williamsville.ny.us

5565 Main Street Williamsville, NY 14221 Telephone: 716-632-4120 Fax: 716-632-6009

Email: mlowther@village.williamsville.ny.us Lynda Juul, Vill. Clerk/Admin. | 716-632-4120

MATERIAL TOWN SUPERVISORS

Hon. Ron Smith

Supervisor, Town of Alden

http://alden.erie.gov

3311 Wende Road Alden, NY 14004

Telephone: 716-937-6969 Fax: 716-937-9817

Email: smithr@alden.erie.gov

Debra A, Crist, Town Clerk | 716-937-6969

Hon. Barry A. Weinstein Supervisor, Town of Amherst

http://www.amherst.ny.us

5583 Main Street Williamsville, NY 14221 Telephone: 716-631-7032 Fax: 716-631-7146

Email: bweinstein@amherst.ny.us
Deborah Bucki, Town Clerk | 716-631-7021

Hon. Jolene M. Jeffe Supervisor, Town of Aurora

http://www.townofaurora.com

5 South Grove Street East Aurora, NY 14052 Telephone: 716-652-7590 Fax: 716-652-3507

Email: jjeffe@townofaurora.com

Martha L. Librock, Town Clerk | 716-652-3280

Hon. Martin A. Ballowe Supervisor, Town of Boston

http://www.townofboston.com

8500 Boston State Road Boston, NY 14025 Telephone: 716-941-6113 Fax: 716-941-6116

Email: supervisorballowe@townofboston.com

David J. Shenk, Town Clerk | 716-941-6113

Hon. Leonard K. Pero Supervisor, Town of Brant

1294 Brant-North Collins Road,

P.O Box 228 Brant, NY 14027

Telephone: 716-549-0282 Fax: 716-549-0623

Email: supervisor@brantny.com Thea Ells, Town Clerk | 716-549-0282

Hon. Mary F. Holtz Supervisor, Town of Cheektowaga

3301 Broadway and Union Road

Cheektowaga, NY 14227
Telephone: 716-686-3400
Fax: 716-686-3551
Email: mholtz@tocny.org

Alice Magierski, Town Clerk | 716-686-3434

Hon. Scott A. Bylewski Supervisor, Town of Clarence

One Town Place Clarence, NY 14031 Telephone: 716-741-8930 Fax: 716-741-4715

Email: sbylewski@clarence.ny.us

Nancy C. Metzger, Town Clerk | 716-741-8938

Hon. Annie M. Hoffman Supervisor, Town of Colden

S-8812 State Road Colden, NY 14033

Telephone: 716-941-5022 Fax: 716-941-9335

Email: coldensupervisor@erie.gov

Alice M. Wangelin, Town Clerk | 716-941-5012

Hon. Merle A. Harvey Supervisor, Town of Collins

14093 Mill Street P.O. Box 420 Collins, NY 14034

Telephone: 716-532-4874 Fax: 716-532-3968

Becky Jo Summers, Town Clerk | 716-532-4887

Hon. Gary A. Eppolito Supervisor, Town of Concord

86 Franklin Street P.O. Box 368

Springville, NY 14141 Telephone: 716-592-4946

Fax: 716-592-5030

Email: supervisor@townofconcordny.com Mary E. Bolt, Town Clerk | 716-592-4948

TOWN SUPERVISORS /

Hon. Glenn R. Nellis Supervisor, Town of Eden

http://www.edenny.org

2795 East Church Street Eden, NY 14057-0156 Telephone: 716-992-3408 Fax: 716-992-4131

Mary Jo Hultquist, Town Clerk | 716-992-3406

Hon. Michael P. Nolan Supervisor, Town of Elma

http://elmanewyork.com

1600 Bowen Road Elma, NY 14059

Telephone: 716-652-3260 Fax: 716-652-3560

Email: supervisor@elma.newyork.com Patricia A. King, Town Clerk | 716-652-3260

Hon. Francis J. Pordum Supervisor, Town of Evans

http://www.townofevans.org

8787 Erie Road

Angola, NY 14006-9600 Telephone: 716-549-5787 Fax: 716-549-0972

E-mail: supervisor@townofevans.org
Jonica DiMartino, Town Clerk | 716-549-8787

Hon. Peter A. McMahon Supervisor, Town of Grand Island

http://www.grand-island.ny.us

2255 Baseline Road Grand Island, NY 14072 Telephone: 716-773-9600 Fax: 716-773-9618

E-mail: supervisor@grand-island.ny.us

Patricia Frentzel. Town Clerk | 716-773-9600 Ext. 600

Hon. Steven J. Walters Supervisor, Town of Hamburg

http://www.townofhamburgny.com

S-6100 South Park Avenue Hamburg, NY 14075 Telephone: 716-649-6111 Fax: 716-649-4087

Email: supervisor@townofhamburg.com

Catherine Rybczynski, T. Clerk | 716-649-6111, Ext. 2360

Hon. Michael C. Kasprzyk Supervisor, Town of Holland

47 Pearl Street Holland, NY 14080 Telephone: 716-537-9443 Fax: 716-537-9454

Sandra Smith, Town Clerk | 716-537-9443

Hon. Robert H. Giza

Supervisor, Town of Lancaster http://www.lancasterny.com

21 Central Avenue Lancaster, NY 14086 Telephone: 716-683-1610 Fax: 716-683-0512

Johanna M. Coleman, Town Clerk | 716-683-9028

Hon. George Gertz Supervisor, Town of Marilla

http://www.townofmarilla.com

S-1740 Two Rod Road Marilla, NY 14102 Telephone: 716-652-7293 Fax: 716-652-2541

Email: ggertz@townofmarilla.com Dawn Pearce, Town Clerk | 716-652-5350

Hon. David L. Cummings Supervisor, Town of Newstead

http://www.erie.gov/newstead/

Five Clarence Center Road

P.O. Box 227 Akron, NY 14001

Telephone: 716-542-1231 Fax: 716-542-3702

E-mail: dcummings@townofnewstead.com Dawn D. Izydorczak, Town Clerk | 716-542-4573

Hon. Thomas R. O'Boyle Supervisor, Town of North Collins

2061 Sherman Avenue,

P.O. Box 640

North Collins, NY 14111 Telephone: 716-337-3839 Fax: 716-337-3839

Margaret J. Orrange, Town Clerk | 716-337-3391

M TOWN SUPERVISORS

Hon. Janis A. Colarusso Supervisor, Town of Orchard Park

http://www.orchardparkny.org

4295 South Buffalo Street Orchard Park, NY 14127 Telephone: 716-662-6400 Fax: 716-662-6479

E-mail: opsupervisor@orchardparkny.org Carol R. Hutton, Town Clerk | 716-662-6410

Hon. Mary L. Hannon Supervisor, Town of Sardinia

http://www.erie.gov/sardinia

12320 Savage Road Sardinia, NY 14134 Telephone: 716-496-8900 Fax: 716-496-8917

Betsy A. Marsh, Town Clerk | 716-496-8900

Hon. Anthony F. Caruana Supervisor, Town of Tonawanda

http://tonawanda.ny.us

2919 Delaware Avenue Kenmore, NY 14217 Telephone: 716-877-8804 Fax: 716-877-1261

Melissa Brinson, Town Clerk | 716-877-8800

Hon. Rickey A. Venditti Supervisor, Town of Wales

12345 Big Tree Road Wales Center, NY 14169 Telephone: 716-652-0589 Fax: 716-652-3703

Sharon Marfurt, Town Clerk | 716-652-0589

Hon. Wallace C. Piotrowski Supervisor, Town of West Seneca

1250 Union Road West Seneca, NY 14224 Telephone: 716-674-5600 Fax: 716-677-4330

Email: wpiotrowski@twsny.org

Patricia C. DePasquale, Town Clerk | 716-558-3215

GOVERNMENT - STATE ELECTED OFFICIALS & GOVERNOR

Hon. David A. Paterson Governor, State of New York

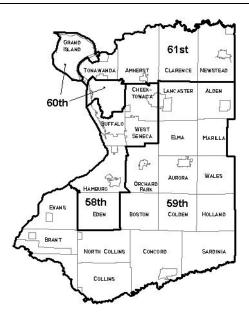
http://www.ny.gov/



Executive Chamber State Capitol Albany, NY 12224

Telephone: 518-474-8390

E-mail: gov.paterson@chamber.state.ny.us



Hon. William T. Stachowski 58th District

Local Office:

2030 Clinton Street Buffalo, NY 14206

Telephone: 716-826-3344 Fax: 716-823-6372

Albany Office:

918 Legislative Office Building

Albany, NY 12247 Telephone: 518-455-2426 Fax: 518-426-6851

E-mail: stachows@senate.state.ny.us

Hon. Dale M. Volker 59th District

Local Office:

4729 Transit Road, Suite 5 Depew, NY 14043

Telephone: 716-656-8544 Fax: 716-656-8961

Albany Office:

808 Legislative Office Building

Albany, NY 12247 Telephone: 518-455-3471 Fax: 518-426-6949

Email: volker@senate.state.ny.us



PLEASE NOTE

Districts 59, 60, and 61 extend beyond Erie County

For additional information, visit the Senate website at:

http://www.senate.state.ny.us

Hon. Antoine M. Thompson 60th District

Local Office:

65 Court Street, Room 213 Buffalo, NY 14202

Telephone: 716-854-8705 Fax: 716-854-3051

Albany Office:

902 Legislative Office Building

Albany, NY 12247

Telephone: 518-455-3371

Fax: 518-426-6969

E-mail: athompson@senate.state.ny.us

Hon. Michael H. Ranzenhofer 61st District

Local Office:

8203 Main Street, Suite 4 Williamsville, NY 14221

Telephone: 716-631-8695 Fax: 716-634-4321

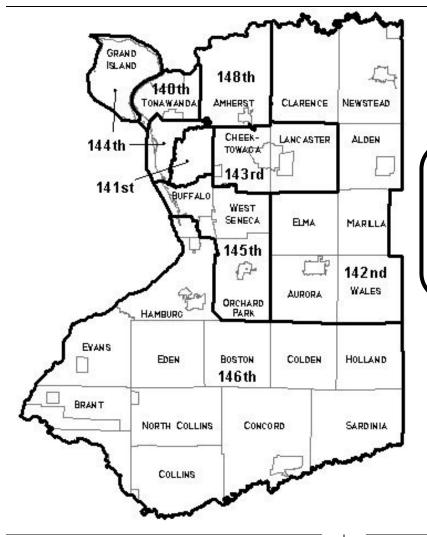
Albany Office:

315 Legislative Office Building

Albany, NY 12247 Telephone: 518-455-3161 Fax: 518-426-6963

Email: ranz@senate.state.ny.us





PLEASE NOTE

Districts 140, 142, and 148 extend beyond Erie County

For additional information, visit the Assembly website at: http://www.assembly.state.ny.us

Hon. Robin Schimminger 140th District

Local Office:

3514 Delaware Avenue Kenmore, NY 14217 Telephone: 716-873-2540 Fax: 716-873-5675

Albany Office:

847 Legislative Office Building Albany, NY 12248

Telephone: 518-455-4767 Fax: 518-455-4724

E-mail: schimmr@assembly.state.ny.us



Hon. Crystal D. Peoples- Stokes 141st District

Local Office:

792 East Delavan Avenue Buffalo, NY 14215 Telephone: 716-897-9714 Fax: 716-897-1154

Albany Office:

619 Legislative Office Building Albany, NY 12248

Telephone: 518-455-5005 Fax: 518-455-5471

E-mail: peoplec@assembly.state.ny.us



GOVERNMENT - STATE ELECTED OFFICIALS

NEW YORK STATE ASSEMBLY //

Hon. Jane L. Corwin 142nd District

Local Office:

8180 Main Street Clarence, NY 14221 Telephone: 716-839-4691 Fax: 716-839-4693

Albany Office:

721 Legislative Office Building Albany, NY 12248

Telephone: 518-455-4601 Fax: 518-455-5257

E-mail: corwinj@assembly.state.ny.us



Hon. Dennis H. Gabryszak 143rd District

Local Office:

2560 Walden Avenue, Suite 109 Cheektowaga, NY 14225 Telephone: 716-686-0080 Fax: 716-686-0083

Albany Office:

327 Legislative Office Building Albany, NY 12248

Telephone: 518-455-5921 Fax: 518-455-3962

E-mail: gabryszakd@assembly.state.ny.us



Hon. Sam Hoyt 144th District http://www.samhoyt.org

Local Office:

936 Delaware Avenue, Suite 005 Buffalo, NY 14209

Fax: 716-885-9636



Albany Office:

837Legislative Office Albany, NY 12248

Telephone: 518-455-4886 518-455-4890 Fax:

E-mail: hoyts@assembly.state.ny.us

Hon. Mark J. F. Schroeder 145th District

Local Office:

2189 Seneca Street Buffalo, NY 14210 Telephone: 716-826-0152

Fax: 716-826-0347

Albany Office:

510 State Capitol Building Albany, NY 12248

Telephone: 518-455-4691 Fax: 518-455-5238

E-mail: schroem@assembly.state.ny.us



Hon. Jack Quinn 146th District

Local Office:

3812 South Park Avenue Blasdell, NY 14219 Telephone: 716-826-1878 716-826-0808 Fax:

Albany Office:

718 Legislative Office Building Albany, NY 12248

Telephone: 518-455-4462 Fax: 518-455-5560

quinnj@assembly.state.ny.us E-mail:



Hon. James P. Hayes 148th District

Local Office:

5555 Main Street Amherst, NY 14221 Telephone: 716-634-1895 Fax: 716-634-1250

Albany Office:

444 State Capitol Building Albany, NY 12248

Telephone: 518-455-4618 Fax: 518-455-5023

E-mail: hayesj@assembly.state.ny.us



GOVERNMENT - FEDERAL ELECTED OFFICIALS

№ UNITED STATES (U.S.) SENATE

Hon. Kirsten E. Gillibrand

http://gillibrand.senate.gov

Local Office:

Larkin at Exchange 726 Exchange Street Suite 511 Buffalo, NY 14210

Telephone: 716-854-9725 716-854-9731 Fax:

Washington Office:

United States Senate Russell Senate Office Building Room 478

Washington, DC 20510 Telephone: 202-224-4451 Fax: 202-228-0282

E-mail: senator@gillibrand.senate.gov



Hon. Charles E. Schumer

http://schumer.senate.gov

Local Office:

130 South Elmwood Avenue Suite 660 Buffalo, NY 14202

Telephone: 716-846-4111 716-846-4113 Fax:

Washington Office:

United States Senate Hart Senate Building

Room 313

Washington, DC 20510 Telephone: 202-224-6542 Fax: 202-228-3027

E-mail: senator@schumer.senate.gov



GOVERNMENT - FEDERAL ELECTED OFFICIALS

U.S. HOUSE OF REPRESENTATIVES //

Hon. Brian Higgins 27th District http://higgins.house.gov

Local Office:

Larkin at Exchange 726 Exchange Street Suite 601 Buffalo, NY 14210

Telephone: 716-852-3501 Fax: 716-852-3929

Washington Office:

431 Cannon House Office Building Washington, DC 20515

Telephone: 202-225-3306 202-226-0347 Fax:



26th 28th TONAWAND CLARENCE NEWSTEAD CHEEK-LANCASTER WEST ELMA MARLLA (7 WALES AURORA ORCHARD PARK HAMBURG 27th EVANS FREN BOSTON COLDEN HOLLAND BRANT NORTH COLLINS CONCORD SARDINIA COLLINS

PLEASE NOTE

All Congressional Districts listed (26, 27 and 28) extend beyond Erie County

Hon. Chris Lee 26th District

http://www.chrislee.house.gov

Local Office:

325 Essjay Road, Suite 405 Williamsville, NY 14221 Telephone: 716-634-2324 716-631-7610 Fax:

Washington Office:

1711 Longworth House Office Building Washington, DC 20515

Telephone: 202-225-5265 202-225-5910 Fax:



Hon. Louise M. Slaughter 28th District

http://www.slaughter.house.gov

Local Office:

465 Main Street, Suite 105 Buffalo, NY 14203

Telephone: 716-853-5813 Fax: 716-853-6347

Washington Office:

Rayburn House Office Building Room 2469

Washington, DC 20515 Telephone: 202-225-3615 Fax: 202-225-7822



STARTING YOUR BUSINESS

Frequently Asked Questions:

• I want to start a business. What do I do first?

First decide on a name then contact the Erie County Clerk's Office.

• Where can I get the necessary forms?

Go on-line to our web site to get your 'Doing Business As' Form which is needed to start up your business. Cost of \$35.00 covers the filing, and a certified copy for filer's record and a certified copy for a business bank account. Additional certified copies are \$5.00 each. We will research your business name and process from your DBA Form. **www.erie.gov.clerk** or call 858-7467

• What can I name my company?

Any name is acceptable with the exception of the following suffixes: Inc., LLP, LLC – or anything else that might have a specific legal meaning. Our staff will work with you to ensure your name is not already in use.

Where can I file my DBA?

All sole proprietorship and partnerships DBAs for businesses whose transactions are in Erie County should be filed in the Basement Records Office in: **Old Erie County Hall, 92 Franklin Street Buffalo, New York 14202.**

• Can I mail it in?

Yes, however a search fee for \$5.00 for every two years we search will be added to the price. The form must be filled out correctly and notarized with self-address stamped envelopes provided for each certified copy needed.

How much does it cost?

It costs \$25.00 to file and \$5.00 for each certified copy (if you provide your own forms, we will charge you only \$5.00 per certified copy.) ** Most people who are interested in starting a business receive two certified copies (one for the bank and one for themselves.)**

• What do I need to start a DBA?

In order to file all the paperwork you need, all you need is a valid form of picture ID (such as a NYS Driver's License) and cash, check, or money order.

• Can I get my DBA notarized at Erie County Hall?

Yes! There are a number of Notaries and Commissioners of Deeds here that are available to notarize your DBA – in Basement Records, nearly all of our clerks are qualified to notarize your documents as well as make sure they are correctly filled out.

• Where can I go to obtain licenses and permits?

The best thing to do is contact your local city/town hall for specific requirements. If you plan to operate a business in your home, check to make sure you are not in violation of local zoning ordinances. The number for the Buffalo City Hall office is 851-4954.

• Can I start a corporation and a d/b/a under a corporation with the county?

No, at this time all corporations and d/b/a's for a corporation owner and done through the Division of Corporations in Albany. Contact (518) 473-2492 or www.dos.state.ny.us.

Small Business Guidelines for Entrepreneurs or Start-ups Seeking Capital //

BUSINESS PLAN CONTENTS

Developing and maintaining a successful business requires planning. In some cases it may only be a concept in the entrepreneur's mind. A written business plan can be an invaluable business tool that the entrepreneur can use to identify and exploit opportunities. It is also helpful in anticipating problems and developing strategies for avoiding or minimizing those problems.

Preparing a comprehensive, written business plan has a number of significant benefits to the entrepreneur including:

- Forcing the entrepreneur to establish goals.
- Focusing the entrepreneur's attention on all aspects of the business (sales, finance, organization, etc.)
- Forcing an entrepreneur to consider the interrelationship of each facet of the business. For example, is the plant large enough to satisfy the projected sales demand? If not, what will it cost to build additional capacity and when will it be needed?
- Giving the entrepreneur the background for making decisions that are consistent over time and that consider the ultimate goals and objectives of the business.
- Presenting an overview of the projected business and information that prospective investors and lenders might want.

The intended use of the plan will influence what format, layout and content are chosen. For example, the sequence and emphasis of the plan may differ when requesting friends or relatives to provide seed capital and/or requesting a bank to provide a working capital line of credit. A venture capitalist may be most interested in long-term return on capital and the price earnings ratio at the time of initial public offering. Banks, on the other hand, may be most interested in the cash flow available to service debt. The plan may be packaged so that the section of most interest to a particular reader can be placed first. Graphics make many ideas easier to understand. Financial information, for example, may be the best communicated with bar or pie chart. Flow charts may make it easier to understand the steps of manufacturing or design process. Such diagrams make the plan more inviting and easier to comprehend.

While each business plan will be different, depending on the business and what the plan will be used for, the following is an **outline of items** that might be addressed in a business plan.

GOALS AND OBJECTIVES

- A statement of the goals of the company.
- A list of specific objectives and when they will be accomplished.

PRODUCTS AND SERVICES

- Description of the product line. If the company plans on developing more than one product, how will the promotion and manufacture of one affect the other?
- Proprietary position patents, copyrights, trademarks, and other legal and technical considerations.
- Requirements of regulatory agencies.
- Comparison of competitor's products.
- Break-even analysis by product.

UNIQUE COMPETIVE ADVANTAGE

- Management experience or skills.
- Product superiority or price advantage.
- Market advantages, such as large contracts with a major customer or supplier.
- Other advantages, such as proximity to a large market, or proximity of labor supplies, raw materials, energy, transportation or inexpensive labor.

MARKET ANALYSIS

- Description of the target market and an approximation of its size and growth potential.
- Site selection for retail outlets traffic count, disposable income and other demographic characteristics of surrounding area.
- Industry trends.
- Competitors and analysis of their strengths and weaknesses.

MARKETING STRATEGY

- Specific goals and timetables for market penetration.
- Overall strategy and how this will be affected by the reactions of competitors.
- Relationships with suppliers and distributors and any distribution or licensing agreements.
- Selling policy selection between sales and leasing, credit payment terms.
- Service arrangements, product support and customer training, and warranty terms.
- Promotion and advertising plans.
- Pricing policy whether it will be determined by competition or by cost of goods, and how market forces will affect pricing.
- How products will be distributed licensing, franchising, agency contracts, wholesaling retailing or direct sales.

Small Business Development Center Guidelines for Entrepreneurs or Start-ups Seeking Capital

MANUFACTURING PROCESS

- Materials and components required for products.
- Sources of supply and alternatives if materials become unavailable.
- Production methods.
- Condition of production facilities and equipment.
- Environmental factors restricting use of chemicals, disposal of wastes, pollution and noise control, potential impact.
- Labor requirements and effects of strikes, collective bargaining and turnover. How will changes in compensation structure or productivity affect the business?
- Availability and cost of transportation, energy and other utilities.
- Quality assurance products.
- Plant capacity and long term alternatives.

MANAGEMENT PLAN

- Form of business organization.
- Board of Directors composition.
- Detail of stock ownership, names of stockholders and shares owned. Potential ownership, warrants, rights, and potions should be also discussed.
- Organization chart and responsibilities of officers.
- Experience and background of principles and key employees and any potential problems, such as agreements not to compete.
- Investment involvement of principal.
- Staffing plan/number of employees. Include plans for additions of employees, when they will be needed and the qualifications that will be required.
- Space requirements, facilities plan and planned capital improvements.
- Operating plan and schedule of upcoming work for next one to two years.
- Internal control, accounting, inventory and management reporting systems.

FINANCIAL DATA

- Current audited (or revised) financial statement, if available.
- Three to five year financial projections (first year by quarters; remaining years annually) including profitand-loss statements, balance sheets, cash flow statement and capital expenditure estimate.
- Explanation of projections (assumptions).
- Start-up, and research and development costs.
- Analysis of capitalization decisions, such as whether to lease or buy equipment.
- Analysis of fixed costs versus those that vary with business or production level.
- Key business ratios with comparison to industry averages.
- Access to funding sources, such as industrial revenue bonds and public sector financing.

FINANCIAL DATA CONTINUED

- Analysis of cost alternatives, such as subcontracting for production of components rather than producing them in house or contracting with outsiders for financial or other services.
- Explanation of use and effect of new funds.
- Potential return to investors compared to competitors and the industry in general.

EXECUTIVE SUMMARY

If a business plan will be used for presentation to potential lenders or investors, it should be prefaced with an executive summary. This summary is to give the reader an overview of the business plan. It must be well written, brief (two-to-five pages at the most) and to the point. It should include the following:

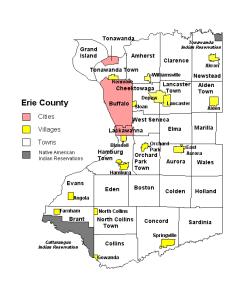
- Purpose of business plan for example, to attract investment from venture capitalists.
- Business description; name, location and plant description, products, market and competition, and management expertise.
- Business goals and timetables.
- The market and competition, both current and anticipated, and a discussion of market share.
- Summary of your market strategy.
- Listing of key management personnel and their experience.
- Summary of the unique advantage that will contribute to the success of the business.
- Summary of financial needs and application of funds.
- Payback period, earnings projections and potential return to investors.

ADDITIONAL INFORMATION

Although the summary should ideally catch the reader's eye and induce the individual to read more, it will be the only thing some of them read. As a result, it should present your company to potential lenders and investors not only clearly and concisely, but also completely.

If you use the business plan as the basis for applying for a loan from the bank, you may be required to provide additional information about yourself and your personal financial situation. Such additional information items may include credit references, income tax returns and personal financial statements.

№ ERIE COUNTY FACTS



Number of Cities	3
Number of Villages	16
Number of Towns	25
Total Number of Municipalities	44
Land Area - Square Miles	1,044.7
Land Area - Square Kilometers	2,705.7

POPULATION

2008 Total 909,845 2000 Total 950, 265 % Change '00 - '08 -4.3%

Population Density '00 910 persons per sq. mile Source: U.S. Census Bureau

2006 POPULATION BY RACE

(TOTAL POPULATION - 921,390)

,	- , - ,	- /
	#	%
White (not Hispanic or Latino)	748,896	81
Black or African	123,273	13.4
American (not Hispanic or Latino)		
Asian (not Hispanic or Latino)	18,689	2
Two or more races	13,310	1
American Indian and Alaska Native (not Hispanic or Latino)	4,861	.5
Some other race	12,296	1.3
Native Hawaiian and Other Pacific Islander (not Hispanic or Latino)	65	.007

Source: U.S. Census Bureau

POPULATION CHANGE 2000 - 2009				
			POP. CHANGE	
Area	2009	2000 TIES	#	%
Buffalo	270,240	292,648	-22408	-7.7
Lackawanna	17,539	19,064	-1,525	-8.0
Tonawanda	14,766	16,136	-1,370	-8.5
Total Cities	302,545	327,848	-25,303	-7.7
		WNS	.,	
Alden	10,287	10,470	-183	-1.7
Amherst	115,535	116,510	-975	-8.4
Aurora	13,504	13,996	-492	-3.5
Boston	7,805	7,897	-92	-1.7
Brant	1,829	1,906	-77	-4.0
Cheektowaga	87,496	94,019	-6,523	-6.9
Clarence	28,084	26,123	1971	7.5
Colden	3,271	3,323	-52	-1.7
Collins	7,047	8,307	-1,215	-14.6
Concord	8,376	8,526	-150	-1.8
Eden	7,724	8,076	-352	-4.4
Elma	11,351	11,304	47	.42
Evans	16,822	17,594	-772	-4.4
Grand Island	19,025	18,621	404	2.2
Hamburg	55,989	56,259	-270	5
Holland	3,489	3,603	-114	-3.2
Lancaster	40,386	39,019	1367	3.5
Marilla	5,579	5,709	-130	-2.3
Newstead	8,349	8,404	-55	7
North Collins	3,250	3,376	-126	-3.7
Orchard Park	28,607	27,637	970	3.5
Sardinia Tonawanda	2,669 71,749	2,692	-23 -6,406	9 -8.2
Wales	2,835	78,155 2,960	-0, 4 06 -125	-6.2 -4.2
West Seneca	43,753	45,920	-123 -2,167	-4.2 -4.7
Total Towns	604,811	620,406	-2,107 - 15,595	-4.7 -2.5
Total Towns		VATIONS	10,000	2.0
Cattaraugus	1,882	2,001	-119	-6.0
Tonawanda	9	10	-1	1
Total Reserve	1,891	2,011	-120	-6.0
Erie County	909,247	949,758	-40,511	-4.3
() (illows a		AGES	a Tatala\	
Akron	oopulations are 2,967	3,085	-118	-3.8
Alden	2,549	2,666	-117	-3.6 -4.4
Angola	2,130	2,266	-136	-6.0
Blasdell	2,505	2,718	-213	-7.8
Depew	9,394	16,629	-7235	-43.5
East Aurora	6,251	6,673	-422	-6.3
Farnham	311	322	-11	-3.4
Gowanda (pt.)	2630	2,842	-212	-7.5
Hamburg	9,402	10,116	-714	-7.1
Kenmore	14,954	16,426	-1,472	-9.0
Lancaster	11,065	11,188	-123	-1.1
North Collins	999	1,079	-80	-7.4
Orchard Park	3,039	3,294	-255	-7.7
Sloan	3,436	3,775	-339	-8.9
Springville	4,165	4,252	-87	-2.0
V V (E 400	L E E Z O	470	

5,573

5,100

Williamsville

-473

2006 POPULATION BY SEX AND AGE

(TOTAL POPULATION - 921,390)

(TOTALT OF OL	_ATION 321,000)	
	#	%
Male	442,707	48
Female	478,683	52
Under 9 years	103,195	11.2
10 to 14 years	62,654	6.8
15 to 24 years	136,365	14.8
25 to 34 years	103,195	11.2
35 to 44 years	126,230	13.7
45 to 54 years	142,815	15.5
55 to 64 years	105,038	11.4
65 to 74 Years	66,340	7.2
75 Years and Over	76,475	8.2
Median Age (years)	39.7	100

Source: U.S. Census Bureau

HOUSEHOLDS

2007 Total 374,234 2000 Total 380,873

% Change '00 - '07 -.02

Source: U.S. Census Bureau



AVERAGE HOUSEHOLD SIZE

2007 2.39 2000 2.41

Source: U.S. Census Bureau

FAMILIES

2007 Total 231,357 2000 Total 243,539

% Change '00 - '07 -5.0%

Source: U.S. Census Bureau

UNEMPLOYMENT RATES FOR ERIE COUNTY

2008 5.8% 2007 4.9%

Source: NYS Department of Labor

ERIE COUNTY FACTS //

BUFFALO - NIAGARA MSA

PRIVATE SECTOR EMPLOYMENT BY INDUSTRY
July 2008

(Data are not seasonally adjusted. Data are	preliminary and subje	ect to revision.)
Industry	#*	%
Natural Resources	20,700	2.7
Construction & Mining		
Manufacturing	58,600	7.7
Wholesale & Retail Trade	84,100	11.1
Trans., Warehousing & Util.	101,800	13.4
Finance & Insurance	26,600	3.5
Services	374,700	49.4
Government	91,600	12.2
Total	758,100	100

Source: NYS Dept. of Labor

*Rounded to the nearest hundred

MAJOR PRIVATE SECTOR EMPLOYERS

(FULL-TIME EMPLOYEES IN WNY)

Kaleida Health www.kaleidahealth.com	10,000
HSBC Bank U.S.A. N.A. www.us.hsbc.com	5,848
Buffalo City School District	5,389
www.buffaloschools.com	
Catholic Health System www.chsbuffalo.org	5,191
Employer Services Corp. www.myesc.com	5,033
Tops Markets Inc. www.topsmarkets.com	4,600
M&T Bank www.mtb.com	4,431
Seneca Gaming Corp.	4,009
www.senecagamingcorp.com	
Catholic Diocese of Buffalo	3,500
www.buffalodiocese.com	
Wegman's Food Markets www.wegmans.com	3,009
Roswell Park Cancer Institute www.roswellpark.com	3,000
Seneca Niagara Casino	2,715
www.senecaniagaracasino.net	
ECMC Corp. www.ecmc.edu	2,673
Elderwood Senior Care www.elderwood.com	2,622
Delphi Thermal & Interior www. delphiauto.com	2,600
Wilson Farms Inc. www.wilsonfarms.com	2,500
Dresser Rand Co. www.dresser-rand.com	2,400
People Inc. www.people-inc.com	2,372
Moog Inc. www.moog.com	2,370
Verizon-New York www.verizon.com	1,975
Mercy Hospital of Buffalo www.chsbuffalo.com	1,767
General Motors Powertrain-Tonawanda Engine.	1,600
www.gm.com	
Source: Business First Book of Lists, 2009	

ource: Business First Book of Lists, 2009

WEB SITES FOR REGIONAL INFORMATION, LABOR MARKET INFORMATION AND DEMOGRAGHICS

Buffalo Niagara Enterprise | www.buffaloniagara.org

NYS Department of Labor | www.labor.state.ny.us

U.S. Census Bureau | http://factfinder.census.gov

WNY Regional Information Network | http://wnyrin.com

Workforce NY | www.workforcenewyork.org/lmi/

CORPORATIONS //

Corporations

A New York State corporation is an entity separate and distinct from the individual(s) who own and manage the business. A corporation can sell, buy, and inherit property in its own name and is legally endowed with rights, powers, and duties in the conduct of lawful activities. Business corporations operate for profit and can raise capital by selling shares of interest in the corporation. A corporation's debts and obligations are distinctly its own. Form: Certificate of Incorporation. Obtain this form from the NYS Departments of State, purchase it from a legal stationery store, have it prepared by an attorney, or apply online at **www.nys-opal.com.**

- Fees: \$5 for each name search, \$20 for reservation of name, \$125 for Certificate of Incorporation and a minimum tax of \$10 to cover stock issuance.
- Tax Information: Corporations must file a franchise tax report and pay a franchise tax for all or Part of each calendar/fiscal year the corporation exists. They must file federal tax returns. Refer to this brochure's "Tax Information" for contact information.
- S Corporation: Under Sections 1362 of the Internal Revenue Code, certain small business corporations may report income on personal tax returns. Individual shareholders who wish to obtain this option must file federal Form 2553. Once the Internal Revenue Service grants approval, you must file Election Form CT-6 with the NYS Department of Taxation and Finance.
- Non-for-Profit Corporation: Not-for-Profit corporations cannot distribute assets, income, and statue. The filing fee is \$75 with the NYS Department of State. You must obtain approval from the Internal Revenue Service before requesting approval from the NYS Department of Taxation and Finance.
- Foreign Corporation: The NYS Department of State authorizes an out-of-State Corporation to conduct business in New York. The basic filing fee is \$225 and a certificate of existence or good standing is always required from the jurisdiction that originally organized the corporation.

www.dos.state.ny.us individual(s) who own and manage the business. A corporation can sell, buy, and inherit property in its own name and is legally endowed with rights, powers, and duties in the conduct of lawful activities. Business corporations operate for profit and can raise capital by selling shares of interest in the corporation. A corporation's debts and obligations are distinctly its own. Form: Certificate of Incorporation, obtain this form from the NYS Department of State.

MONE- PAGE RESOURCE SHEET

Buffalo and Erie County Library

The business section of the Erie County Library has numerous references about planning, starting and running a small business. www.buffalolib.org or call 858-8900

Buffalo Economic Renaissance Corporation (BERC)

An agency, whose mission is to help, stimulate, assist and develop businesses in the City of Buffalo. BERC offers training, loan dollars, incentive programs, technical assistance and many other resources needed for the entrepreneur to turn innovative idea into a successful business. www.berc.gov or call 854-5906.

Buffalo Niagara Enterprise

Is a nonprofit, private business development and regional marketing organization dedicated to the Niagara Region businesses to assist them to locate, grow and start up. www.buffaloniagara.org or call 842-1330.

Buffalo Niagara Partnership

Works for growth in our region and offers assistance to its members to help them save money and increase revenue. It advocates everyday for an improved business climate in the region. www.thepartnership.org or call 852-7100.

• Buffalo's Mayor Office of Contract Compliance
Provides technical assistance to contractors in developing
policies and plans that recognize and utilize the laws and
regulations of the federal and Section – 3 policies, in addition
to the City's Minority & Women Business Enterprise.
www.ci.buffalo.ny.us or call 851-5531.

Buffalo State College Business Development Center

Specializes in free one-on-one counseling for small business owners as well as training and instructional programs targeting the individual needs and interests of entrepreneurs www.smallbus@buffalostate.edu or call 878-4030.

• Canisius College Women's Business Center

To provide entrepreneurs and small business owners with a focus on women, the critical skills, knowledge, tools and support network to increase their successes and positively impact the economic development in their communities. www.canisius.edu/wbc

or call 888-8280.

Clarence Industrial Development Agency

To assist private sector industrial and business development in the Town of Clarence. www.erie.gov/clarence/depts or call

• Empire State Development

Works to make a positive impact on business locations and expansions. www.empire.state.ny.us or call 856-8111 or 1-800-782-8369.

Erie County Industrial Development Agency

Promotes & assists private sector industrial/business development in an effort to advance job opportunities and economic growth. www.ecidany.com or call 856-6525.

Hamburg Development Corporation

Assists business creation in the Town if Hamburg. www.townofhamburg.com or call 648-2125.

• Greater Lockport Development Center

Provides numerous programs to assist new and existing business development in Lockport. call 439-6688.

Lackawanna Community Development

Offers tax incentives, low cost financing and technical assistance to existing business within the City and to new companies interested in locating in the City of Lackawanna. www.lhdcorp@aol.com or call 823-5124

• Lackawanna Empire Zone

They offer tax incentives, abatements, credits & benefits for businesses that expand into our start up in a designated area in the First Ward in the City of Lackawanna in order to create jobs and spur community growth.

Minority and Women Business Enterprise

Their mission is to better prepare Minority and Women Business Enterprises to seek and win public and private sector business opportunities. www.mwbe.com

NYS Banking Department

Offers technical and financial assistance to small businesses. www.banking.state.ny.us

• NYS Business Development Corporation

Their mission is to promote activity within New York State by providing innovative loans to small and medium businesses. They provide credit opportunities to women-owned businesses.

www.nybdc.com or call 626-3423.

NYS Energy & Development Authority

Provide numerous assistance programs for businesses relating to energy efficiency. www.nyserda.org or 1-866-NYSERDA

NYS Small Business Center

Provides numerous and new resources for small businesses, www.nylovessmallbiz.com

• Orchard Park Economic Development Committee

They assist businesses to locate and expand in Orchard Park.

Promotes commercial and industrial properties with innovative programs. www.orchardparkny.org or call 662-0236.

• University at Buffalo School of Management

A vital resource for businesses in Western New York. Offers the 10 month CORE Program to enhance the management abilities of business leaders and the profitability of their firms. www.mgt.buffalo.edu or call 885-5715.

• Upstate Regional Minority Purchasing Council, Inc.

Their mission is to encourage and facilitate procurement and business opportunities between Corporations and MBEs in order to fulfill their respective/mutual business objectives. They promote education and growth of Minority Business Enterprises, thereby enhancing the economic viability of our communities www.unyrmpci.org or call 871-4120.

United States Census Bureau

It is a leading source of quality data about the nation's people & economy, www.census.gov or call 1-800-562-5721.

• United States Department of Labor

The Bureau of Labor statistics is the principal fact finding agency for the Federal Government in the broad field of labor economic and statistics. www.bls.gov or call 1-202-691-5200

United States Small Business Administration-SCORE

Buffalo & Niagara SCORE can help you successfully start a business, guide you in securing financing for your business and assist you in developing an effective business plan.

www.scorebuffalo.org or call 551-4301

United States Small Business Association

Their mission is to advance knowledge and foster business development through entrepreneurship education and research.www.usabe.org or call 551-4416

MADJACENT COUNTY CONTACTS

(Quick reference)

CATTARAUGUS

Cattaraugus County Government

http://www.cattco.org/

303 Court Street Little Valley, NY 14755

Hon. Crystal J. Abers, Chairman of County Leg.

John R. Searles, Clerk Telephone: 716-938-2577 Fax: 716-938-2760

CHAUTAUQUA

Fax:

Chautauqua County Government

http://www.co.chautauqua.ny.us

Three North Erie Street Mayville, NY 14757-1007

Hon. Gregory J. Edwards, County Executive

Telephone: 716-753-4000 Fax: 716-753-4756

Chautauqua County Industrial Development Agency & Dept. of Economic Development

Cattaraugus Industrial Development

PO Box 1749, Three East Washington Street

http://www.ccida.com

200 Harrison Street Jamestown, NY 14701

Agency, County of

Ellicottville, NY 14731

Telephone: 716-699-2005

www.catcoida.com

William Daly, Administrative Director

Corey R. Wiktor, Executive Director

716-699-2942

Telephone: 716-661-8900 Fax: 716-483-6679

GENESEE

Genesee County Government

http://www.co.genesee.ny.us

The Old Courthouse Seven Main Street Batavia, NY 14020

Hon. Mary Pat Hancock, Chairman of County Legislature

Jay A Gsell, County Manager Telephone: 585-344-2550 Fax: 585-344-8582

Genesee County Economic Development Center

http://www.gcedc.com

One Mill Street

Batavia, NY 14020-3118 Steven G. Hyde, CEO Telephone: 585-343-4866 Fax: 585-343-0848

NIAGARA

Niagara County Government

http://www.niagaracounty.com

County Court House

PO Box 461, Lockport, NY 14094-2740

Hon. William Ross, Chairman of County Legislature

Greg Lewis, County Manager Telephone: 716-439-7000 Fax: 716-439-7124

Niagara County Center for Economic Development

http://www.nccedev.com

6311 Inducon Corporate Drive Sanborn, NY 14132

Samuel M. Ferraro, Commissioner

Dept. of Econ. Dev.

Telephone: 716-278-8750 Fax: 716-278-8757

WYOMING

Wyoming County Government

http://www.wyomingco.net

143 North Main Street Warsaw, NY 14569

A. D. Berwanger, Chairman of the Board

Telephone: 585-786-8800 (General)

585-786-8877(Berwanger)

Fax: 585-786-8802

Wyoming County Industrial Development Agency & Planning & Development

http://www.wyomingco.net/econ/homepage.htm

6470 Route 20A, Suite 4 Perry, NY 14530-9796

Michael Heftka, Executive Director (WCIDA)

Telephone: 585-237-4110 Fax: 585-237-4113